

# सामाजिक जवाफदेहिताका लाई सामुदायिक अंकपत्र

## Community Score Card

राष्ट्रीय चौकी, ललितपुर  
सन् अंकपत्र तालिका

पक्क(हरे)	अंक (१-१०)	कारणहरू
पूर्ण सेवाको प्रलब्धता	५	<ul style="list-style-type: none"><li>सेवै वालतालिभालै</li><li>झोप सेवा पारडो।</li><li>दुटेडो मार्गदर्शने पानि दैसे किं</li><li>आए सुकिंचा पाउँदै।</li></ul>
साथसिक उपचार सेवा	८	<ul style="list-style-type: none"><li>कार्यालय समयमा नियम आए</li><li>मित सेवा पारडो।</li><li>वांडी समयमा ज्ञान अपलब्ध नभए।</li></ul>
श्रीघट्ठीको उपलब्धता	८	<ul style="list-style-type: none"><li>नियमित सार्वजनिक उपलब्ध भए।</li><li>द्विग्रामा, श्रीघट्ठी</li></ul>
व्याकोटीको	१०	<ul style="list-style-type: none"><li>जुन- दिन त</li><li>कुरोप बेदमा</li><li>कुट्टे खेल</li></ul>

### सहजीकरण पुस्तिका



अन्तराष्ट्रिय अध्ययन तथा सहयोग केन्द्र (सेसी) नेपाल  
बालुवाठार, काठमाडौं  
जनवरी २०२०



सामाजिक जवाफदेहिताका लागि  
**सामुदायिक अंकपत्र**

Community Score Card

सहजीकरण पुरितका

; ၊ng tyf ; Dkfbg Ma; Gt /f0{

hgj /L @)@)

Cgt/fli6o cWoog tyf ; xofu sgb| -; } L gkfn  
afnj f6f/, sf7df8f}

kſſfzs      M ; 'Zf; g kl/ofhgf, cGt/fli6o cWooog tyf  
; xofju sGb| -; } L\_ gkfn

l8hf0g      M lkG6cn

; j fſwsf/      M kſſfzsdf ; '/lft

klxnfl ; +S/0f      M @)&^ k;

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# ਮਨਤਾ

gkfnsf]kl5Nnf]kl/j lt]t zf; g Joj :yfsf]kl/k]odf s'gklg l]sf; sf ls]fsnfk kf/blz{tf / hj fk]xtfnf0{ s]gb]j Gb'df /fv]/ ; ~rfng ug]k5{ eGg] df]gotf ; ak]faf6 :j ls]t df]gotf g}xf] . o; }df]gotfsf cfwf/df ; /sf/l tyf u]/ ; /sf/l ; 3-; +yfx? ; dl]f kf/blz{tf / hj fk]xtf; Dj GwL dfu tl]j?]kdf cfPsf] s'/f klg ; j{j lbt} 5 . gful/sx?; lu kf/blz{tf / hj fk]xtf dfu ug] clwsf/ sfg'gn] g} kbfg u/]sf] / ; f]hlgs ; +yfx?n] gful/sx?k]t hj fk]xtf kbzg ug] n]stGqsf] Ps cwff/e"t l; 4f]t klg xf] . gful/sx? ; r]t x]gl / cfk]l]gf] ; /sf/ tyf rf; fx? JoQm ug] qmd lbg k]tlbg a9bf] 5 . g]fn ; /sf/sf] l]j leGg Pg tyf sfg'gx?n] gful/ssf rf; fx? :yfglo tx tyf ; f]hlgs ; 3-; +yfx?n]; Dj fwg ug]kg] Joj :yfnf0{ ; lglzrt u/]sf] 5 . log} sfg'gx?s]l cwlgdf /xL gful/sn] ; f]hlgs ; +yfx? ; dl]f kf/blz{tf / hj fk]xtfsf nflu cfk]l]gf lh1f; fx? /fVg ; Sb5g\ .

c]t/f]i6o c]loog tyf ; xofu s]gb] -; } L g]fn[n] nfdf] ; dob]v ej6frf/ Go]gls/0fsf nflu kf/blz{tf / hj fk]xtf k]j 4g ug{:yfglo ; fe]pf/ ; +yfx?; lu l]j leGg ls]fsnfkx? ; ~rfng ub] cf0/x]sf] 5 . o; c]tuft :yfglo ; fe]pf/ ; +yfx?s]f kf/blz{tf / hj fk]xtf k]j 4gsf nflu lfdtf l]j sf; klg ub] cf0/x]sf] 5 . :yfglo :t/df ; fdflhs hj fk]xtfsf l]j leGg ; eGq tyf cf]hf/x? kb]lusf nflu ; fe]pf/ ; +yfx?n]0{k]f]j lws tyf cfly]s ; xofu kbfg ub]cfPsf]5 . l]j z]fu/l ; xeflutfd]hs of]hgf th]df k]sb]f ; fdflhs tyf ; f]hlgs n]vfk/Lf0f ; f]hlgs ; 'g]f0{ u'gf; f]oj :yfgk kpffnl ; f]hlgs vr{ k5bf0f; f]wvf]h ; fdbflos c]skq, gful/s k]tj]bg kq cf]b l]j leGg kf/blz{tf / hj fk]xtfsf ; o]qx? kb]lu ug{tyf u/fpg ; xofu ub]cf0/x]sf]5 . To; ]u/l ; 'rgfsf]xs, ah]b

kf/blz{tf, v'hf tYofí tyf gful/s a8fkq k] 4gsf nflu klg ; +yfn] sfd ub{ cfPsf] 5 .

o; } ; Gbe{df ; +yfn] sfof{j og ul//x]sf] gkfnfdf ; f] hlg s h] fknb]xtfsf nflu k]j lwsf] lbuf] k]bf] - ; zf; g\_ kl/ofhgfsf dfkn] klg ; fdbflos Ij Bfnosf] z]lfs u0f: t/sf nflu ; fdbflos cskqsf] k]bf] ul//x]sf] 5 . o; cl3 k]bf] ePsf] ; fdbflos cskqn] l] le6g lhNnfsf Ij Bfnodf z]lfs u0f: t/ ; wf/ ug{ ; xof] k]ofPsf] k]df0fsf cfwf/df kgM o; cskqnfo{ ; fdbflos Ij Bfnodf k]bf] ul/Psf] xf] . o; n] pQm Ij Bfnox?sf] ; du| z]lfs ; wf/ x'g] ck]ff ul/Psf] 5 . h; sf] nflu kl/ofhgfsf lfglo ; ofhs a; Gt /f0h] tof/ ug]ePsf] o; ; fdbflos cskq ; xhls/0f kl: tsfn] kl/ofhgfsf ; feipf/ ; +yf nufot cGo ; +yfsf ; fdbflos cskq cEof; stfx?nf0{ k]efj sf/l sfof{j ogsf] nflu ; xof] k]lg] cfzf lnPsf] 5' .

; ltf/fd e§  
/fli6o lgb]zs

# धन्यवाद शापन

cu|hsf ueg; -zf; g\_ zAb ; j klyd u|s eifffsf s'adfcf (kubemao) zAbaf6 cfPsf xf . h; sf cy{ xG5M 8uf h:t} lvofpg (to steer) . To; h] zf; g eGgfn] Tof k|sfnf0{ a|spB h; n] /fHosf sfdsf/j fxlnf0{ 8uf lvofP h:t} cufl9 a9fP/ nhfG5 . kfrlg sfnsf u|s bfz[gs knbfh] klg zf; g zAbsf kbfu u|sf lyP . zf; g; Dj GwL ; flxTosf glhsaf6 c|loog ubf{ ofl zAb lJ zj a|ssf; g!(\* (j flifS k|tj bgaf6 a9l k|rngdf cfPsf kf0G5 . pQm k|tj bgdf ; a-; xf/g clk|sf sf af/df pNn]v ul/P cg'; f/ /fHosf sdhf/ eldsf / o; sf k|efj lJ lxgl ; +yfx?n] ubf{ lJ zj a|sn] To; lfqdf u|sf lJ sf; sf k|pf; x?n] ck]ift pknAwlx? xfl; n ug; sg . To; ksf/sf c; k|ntfnf0{k|tj bgn] zf; gsf; s6 (Crisis of Governance) sf ?kdf lrqof u|of . To; kl5 ; +f/sf sgk|lg /fi6esf lJ sf; sf nflu Joj :yfkslo / k|zf; slo zf; g Joj :yfdf ; wf/ NofPdf dfq lJ sf; sf k|pf; x? ; k|n x'g] lgrfB lgsflnof . zf; g Joj :yfn]x|s gful/snf0{ ce|vf; u/l dlxnf tyf ; df|tsf j u|hfo{ ; dGglt / ; d|4sf lbzf tk| 8f|ofpg' kb5 eGg] df|gotf nf|stflqqs tyf sNof0sf/l /fHo Joj :yfn] lnPsf xG5 . zf; g Joj :yf r:t b?:t x'gsf nflu ; 'zf; g Ps clgj fo{zt{xfl. gkfnsf ; t| wfg @) & n] o; sf kl/sNkgf ub{ sfggl ; xhtfsf nflu vhf u|sf 5 . ej6frf/ Go|ls/0f u/l ; 'zf; g sfod ug|sf nflu gkf ; /sf/n] lJ leGg sfggl Joj :yfx? u|sf 5 . ; 'zf; gsf nflu gful/ssf cyk0f{ ; xeflutf, h|fk|b]xtf, kf/blztf tyf ; 'kgfdf ; xh kxr cfwf/e|t t|j x? x'g .

; fdflhs h|fk|b]xtfsf cEof; stfk? tyf ; fdbflos c|skqsf ; xhstfk?nf0{ o; ; xhls/0f kl:tsfn] ; xofu k|ofpg] 5 eGg] cfzf lnPsf 5' . kl:tsfnf0{ k|sfzgsf cj:yf; Dd Nof0k|ofpg

; } l gkfnsf] ; 'zf; g kl/ofhgf; u ; Dj lgwt sdff/lx?, :yfglo  
; fenf/ ; +yfsf sdf/lx? tyf ; 'zf; g lj ifosf hfgsf/x?sfl  
lj zjf ofubfg /xjsf] 5 . ; j kyd nvg, ; snagsf tyf ; Dkfbgsf]  
lhDdf Ing' ePsfdf ; 'zf; g kl/ofhgfsf lfqlo ; ofhs a; Gt  
/f0hf0{ lj zjf wGoj fb lbg rfxfG5' .

xjd tDaj

l6d ln8/ ,

; 'zf; g kl/ofhgf

# विषय सूचि

c्लोफो !	!-\$
elीर्फ / गोग्लस/०फ क्सन	!-#
स; न झ; ग	#
स; न झ; ग्स्फ ; ट्स	#-\$
c्लोफो @	%-&
क्फ/ब्लॅट्फ / ; फ्डफ्लह्स ह्जफ्क्म्ब]xt्फ	%-&
c्लोफो #	*_-!%
; फ्डफ्लोस च्स्क्वास्फ् क्ल/रो	%-(
; फ्डफ्लोस च्स्क्वास्फ् प्कोफ्यु	(-!@
; फ्डफ्लोस च्स्क्व च्योफ; उभ्फे	
व्होफ्ग ल्बग्क्ग्य स्व/फ्ख?	!#-!\$
; फ्डफ्लोस च्स्क्वास्फ् र/०फ्ख?	!\$-!%
r/०फ !	!^_! (
क्फ/ल्डेस तोफ/ल स्फो	!^_! (
r/०फ @	@)-@@
; फ्ट च्स्नग ट्फ्लन्स्फ ल्ग्ड्फ्फ	@)-@@
r/०फ #	@#-@%
स्फो ; ड्क्फ्बग च्स्क्व	@#-@%
r/०फ \$	@^_-@*
; ज्फ क्फ्फोसाफ्फ :ज्म्ड्नोफ्ग	
स्स ल्ग्ड्फ्फ	@^_-@*
r/०फ %	@(-#\$
च्फ्ड्ग्य-; फ्ड्ग्य आृस ट्यफ ; ए०म्म	
स्फोफ्हग्फ ल्ग्ड्फ्फ	@(-#\$

r/0f ^ #%-\$%  
; eQm sfo{ ofhgf cgudg  
tyf kg/fj |Q #%-\$%  
  
k|tj}bg 9frf \$^-\$&  
; fdbflos cskq sfoffj ogsfl  
k|tj}bgsf] 9frf \$^-\$&  
; Gbe{ ; fdflu| \$%

# अध्याय १

## भष्टाचार र न्यूनीकरणको पहल (Corruption and Effort of Reduction)

; fdfGo cydf 'e|6f / 'cfrf/0f b0{ zAbaf6 e|6frf/ zAb agjsf xl . ej6frf/ ; zf; gnf0{ cj /fw ug{ ef0/; sf? kdf Ing ul/G5 . ; fdfGo cydf unt cfrf/0f, Ij rf/ / Joj xf/nf0{ ej6frf/ elgPklg sfg'gl b|i6df ; a} unt cfrf/0f, Ij rf/ / Joj xf/ ej6frf/ xbjg . ; fjhlg kb wf/0f u/lsf JolQm] sfggn] lgiJw u/lsf sf0{ ug{ tyf sfggn] ug{ egl tf]sf] sf0{ gug{ ej6frf/ xl . Ij Zj a}sf] kl/efiff cg'; f/ cfk]g] JolQmut nflu ; fjhlg kbsf] b?koju ug{ ej6frf/ xl .

gkfndf ej6frf/sf] h/f] gkfn PsIs/0f k]b]v g) enflub) cfPsf] b]vG5 . ; ?; ?df zf; sn] b]zs]f] 9's]l cfk]g] JolQmut k]pf]udf nufpg] df]hd:tldf p8fpf] ubf] . Tolta]hf s; h] To; sf] Ij /fw ug{ ; fdYo{ /fVb]gy] . t/ Oltxf; sf] qmd; u} hgtfsf] x/f0{ / a'enf0{ km/s ?kdf Ij sl; t xb} cfof] .'fHosf] ; DklQ sg] /fhf dxf/fhfsf] k]f x]g hgtfsf] gf; f] xf] eGg] ; f]sf] Ij sf; ; u} ej6frf/ IgoGq0fsf nflu kxn ePsf] b]vG5 . o; sf] k]efj Ij :tf/ zf; sdf klg k]of] / fHo :t/af6 klg ej6frf/ IgoGq0fsf] kxn? ; ? ep .

gkfndf ej6frf/ IgoGq0fsf nflu /f0ff zf; gsfn ; ? ePkI5 Ij = !(!) df agjsf] dh'sl P]gn] klnf] k6s 3'; Ij ?4sf] sfg'g agfP/ ej6frf/ IgoGq0fsf nflu /fHon] kxnsbd] InPsf] b]vG5 . /fhf ; 'fb] zfxsf kfndf /f0ffn] sd]f/l tGqdfly IgoGq0f ug{ of] sfg'g agfPsf] lyof] . Pgdf '3'; , l; j t gvf0{ cfk]g' la/fg' g5'bf0{ lg; fk] u]of n]vofs] s/f 5f8L hfgl hfgl cwd{ ul/ hf] k]5 lg; fk] unf] oxff /fhb08df knf] d]ofkI5

Hofdf/fh b08df knfj elg Joj :yf ul/Psf] lyof] . ; f] Pgdf xflsdx?nf0{ klg sfdklt pQ/bfloTj axgsf nflu xflsd sf gfpdf s/fpg]sf] dxnsf] Joj :yf lyof] . h; df pkNnf bhff]sf] sd]f/Ln] 3'; vfpSf] b]vPdf ph'l lbg kfpg] c88fdf 7f8} ph'l btf] xg] lg0fb kl:tsfdf xflsd, cl; :6p6) knfbj fnfn] ; d]t cfk]gf] /fo nVg' kg] / lg0fb pN6]sf] v08df xflsd, cl; :6p6/ knfbj fnfaf6 qndz^), #) / !) k]tz tzt lfltklt{ egkg] Joj :yf /flvPsf] lyof] . ; fy} vr]sf] jf:tlj s lx; falstfa s'df/l rfsdf a'enfpg' kg] / a'enfpg g; s]sf] v08df hl/j fgfaf6 c; h pk/ ug] kfj wfg /flvPsf] lyof] .

k]hftflGqs k'g]t yfkfkl5 gkfndf 3'; / ei6frf/lj ?4 5\$] sfqg th]df ePsf] kf0G5 . k-rfotl ; tj wfgsf] @)##@ df ; zflwg, clVt of/ b?kofu lgj f/0f cfof]usf] kl/sNkgf u/l @)##\$ df lgodfj nl lgdf0f u/l Toxl; fn dt; / ! ut] cfof]usf] :yfkf ul/of] . cfof]unf0{ ph'l Ing] cg] Gwfg ug] d2f bt] ug] ; 'g] f0{ ug] / lg0fb ug] clwsf/df lb0Psf] lyof] . @)##& sf] ; tj wfgkl5 ; 'g] f0{ ug] clwsf/ Gofononf0{ lb0of] .

gkfndf ei6frf/lj ?4 sf/j fxL ug] Joj :yfsf] ; +yfut lj sf; @)##& kl5dfq ; ? ePsf] xf] . ei6frf/ lgoGq0f ug] 'ei6frf/ lgj f/0f Pg @)%(lj sf] Joj :yf ul/l nfu' ul/Psf] 5 . h; df pNn]v ul/Psf] ei6frf/sf] kl/efiffsf] ; Hflkt ?k o; k]sf/ 5 .

æs'g} /fi6s j s ; fj hlg s kb wf/0f u/]sf sd]f/L jf JolQmn] b]z / hgtfsf nflu cfj Zos ; fj hlg s ; jf kj fx ug] qmddf cfk]gf] kbsf] b?kofu u/l JolQmut kf0bf xg] / ; fj hlg s xfg]gf]; fgl xg] sf] ub] eg] Toxl sfo{ g] ei6frf/ xf] . E

gkfndf ei6frf/n] kf/]sf] c; /M

- o ; zf; g sfod ug]df c; knntf / afwf
- o ; Qfck/fwsf] ; +s]t xfa]
- o Sfggl zf; gnf0{ ajf: tf ul/Psf]
- o ; fdflhs Gofonf0{ 3ft / dfgj clwsf/sf] pn^3gU
- o ; fj hlg s pkof]utfsf] u0f: t/xlgf / hgtfsf] lhpwgsf] cgfj Zos lflt
- o ; z:q åGås] kl/0ffd eG} ; fdflhs Gofo hg; fwf/0fsf] kx]raflx/ kf0f0Psf]
- o Sfggl zf; gsf] pkxf; .

## असल शासन (Good Governance)

gkfndf /fhg]ts lj sf; qnd; u}  
/fHoåf/f ul/g] zf; gnf0{ c; n /  
v/fadf dNofÍg ug[kl/kf6lsf]lj sf;  
ePsf] 5 . o; /L /fHoåf/f ; ~rfnt  
zf; g hglxtdf xg' j f /fd] zf; g  
Joj :yf xg' g} ; fdffo cydf c; n  
zf; g xf] . c; n zf; gsf] ; jlofkl  
kl/efiff ul/Psf] 5g . /fHoåf/f  
zf; g ; ~rfng ubf{j f ; j f kfj fx ubf[  
hg; xeflutffds lj lwaf6 kf/bzl{  
hj fknbxl 9un] zf; g ; rfng ug{j f  
; j fkj fx ug{ g} ; fff] cydf c; n  
zf; g xf] .

c; n zf; gsf] ; 'hsM

c; n zf; g kf1s lj ifo j f bzg  
xg . of] cg'e't ug[lj ifo xf] . ; dfh  
/ /fHon] c; n zf; g ePsf] cg'e't  
u/lsf] xg' kb5 . /fHosf] zf; gsf] u0f / bff] s]hfg ; lsg] lj ifo  
xf] . of] dfkg ug{ ; lsG5 . o; sf nflu dfkg ; 'hsx? agfP/  
dfkg ug{ ; lsG5 . c; n zf; g dfkgsf nflu cfj Zos ; 'hsf  
pbfx/0fx? lgDg lnvt lj ifox? xg ; Sb5g] .

- ; fjhlgs ; jfsf] u0f:t/ M /fHoåf/f kfpg ug{ ; j f, To; sf]  
kfpgf cfib s:tf] 5 ; fsf] cfwf/df zf; gsf] u0f:t/ dfkg ug{  
; lsG5 . of] ; /n / ; j{ fwf/0fsf] kxfrdf xg' kb5 .
- /fli6o pTkfbg / lj t/0f M /fli6o pTkfbg / kfslts ; ftsf]  
; dfg lj t/0f / To; sf] kfktldf gful/ssf] ; /n kxfr xg'  
c; n zf; g ePsf] dfgg ; lsG5 .

c; n zf; gsf cfj Zos  
kdV tIj x?M

c; n zf; g :ykgfsf  
nflu /fHon] lgDglnlv  
s/fx? ; lgzrt  
ugkb5 M-

- hg; xeflutf
- kf/blztf
- hj fknb]xtf
- ; 'hgfssf] xs
- sfg'sf] zf; g
- ; jbgzntf
- ; xdltppdV
- ; dtf / ; dfj]ztf

- ; **Joj :yfg** M /fli6o tyf cGt/fli6o ; **Joj :yfg** j14dtfkjS  
Joj :yfg, ; **Joj :yfg** lg/Gt/tfsf] Joj :yfg h:tf sfo{ xg' klg  
c; n zf; g xf] .
- ; **jhlgs rf; fl / hg; xeflutf** M ; /sf/n] kþfg ug[ ; **Jf /**  
zf; g ; rfnqdf hgtfsf] rf; fl xg', hg; xeflutfnf0{ dxTj  
lbg', ; rf/sf] :j tGqtf xg' klg c; n zf; g ePsf] dfGg  
; lsG5 .
- ; **GtInt ljsf;** M /fHon] efufjns, hftlo a; ffaf; , n]· s  
; a} lfqdf ; dfg ljsf; u/sf] 5 eg] c; n zf; gsf] ; hs  
dfIgG5 .
- **cj ; /sf] pkoflu** M /fHoåf/f kþfg ug[ ; **Jf, /fHoåf/f lb0g]**  
**/fli6o tyf cGt/fli6o cj ; /x?df ju{ ln· , hfltotf s'g}**  
klg lj eb gu/l cj ; / ; dfg?kdf kþfg ug[ c; n zf; gsf]  
csf] ; hs xf] .

/fHoåf/f kþfg ul/g] x/s kjsf/sf ; **Jfx?** ; /n / ; xh ?kdf  
kþkt xg' kb5 . lj gf enGen, ; xh b:t/df ; **Jf kþkt ug[**  
gful/ssf] clwsf/ xf] . o; sf nflu gful/sn] cfkjh] kþkt ul//x/sf]  
; **Jfsf] dfkg ug[ tyf zf; g ; ~rfng / ; Jf kj fxdf hg; xeflutf**  
**j14 ub} kf/blztf / hj fkmb] xtsf] ljsf; u/l c; n zf; g sfod**  
ug[ kb5 . of] gful/s / /fHo b} jsf] bfloTj xf] .

# अध्याय २

## पारदर्शिता र सामाजिक जवाफदेहिता (Transparency and Social Accountability)

### पारदर्शिता (Transparency)

नमस्तेलग्स जे; ग जोः यफ्ड ; फ्झलग्स दक्षत्वं स्फ ख/स लाइफ्ड गफ्लु/सन्फोँ ; फ्झलग्स दक्षत्वं स्फ ; अं ल इफ्डॉफ ; ट्रीट एग कफ्प्ग्ज ल्वस्फ/ एग्ज . /फ्लोन्ज ; रफ्नग उग्ज ; ज्झलग्स रफ्स ल इफ्डॉफ ; अह्ज यफ्ख कफ्प्ग्ज उल ; ~रफ्नग उग्ज क्बेग . /फ्लोफ्फ/ ; ~रफ्नग उल/ग्ज ; फ्झलग्स दक्षत्वं स्फोँ? ; अह्ज ; खह्ज यफ्ख कफ्प्ग्ज उल जे; ग ; ~रफ्नग उग्ज ग्ज कफ्लेज्ज एग्ज .

/फ्लोन्ज क्ज एक्ज उग्ज ; ज्झ ए / वर्फ्ग्ज ल इव क्लिंग्फ क्लबाफ्ज ; अं गफ्लु/सन्ज ; खह्ज ; ट्रेग्फ क्लेक्त उग्ज कफ्प्ग्ज क्बेग . ह्ज स्फ स्फ/फ्फ गफ्लु/स ; एफ्लुट्व्ड्फ ज्झ ४ एग्ज , ; /स्फ/स्फ स्फोँ ; दो क्लिंग्ज जोः लय्त / ; /न एग्ज / ; /स्फ/ल प्लॉ/ब्लोक्ज स्फ लास्फ ; एग्ज . ; फ्ये एज्जेफ्र्फ/ गोग्लस/फ्फ एग्ज /फ्लोस्फ जे; ग ; ~रफ्नग्ड्फ एं ; न जे; ग स्फोड एग्ज . ; फ्झलग्स क्ब व्वफ्फ उल्स्फ जोः लॉग्म ट्व्फ स्फेफ्फ/ल्ज क्लेक्त्व्ड्फ ; ड्कीओ ल ज्झ एफ्फ/ ; /स्फ/न्फोँ एंग्ग्प्ग्ज क्ग्ज स्फग्ग्ज जोः यफ्ज ५ . एफ्फ कफ्लेज्ज प्लॉफ्फ प्लेफ्फ एग्ज .

कफ्लेज्ज /फ्लो जोः यफ्ड गफ्लु/सन्फोँ ; फ्झलग्स लग्जेफ्फ/ कोक्त हफ्गस्फ/ल ल्वेग्ज / स्ग्ज स्फ उक्तो /फ्लुब्ज . ; /स्फ/न्ज गफ्लु/स्फेज्ज लेक्त / स्नोफ्फस्फ न्फ्लु स्फ स्फु उब्ज एग्ज हफ्ग्ग्ज ल्वस्फ/ ; एंस्फ एग्ज . हग्टफ्फ/फ्फ प्लेग्ज स्फ न्फ्लु एंस्फ ; /स्फ/न्ज प्लेक्त ९. न्ज स्फ उल्स्फ ५ ल्स ५ग्ज, टो स्फ ग्लेक्त ट्व्फ स्फोँप्लेक्त ५ग्ज ल्स ५ग्ग्ज / ; फ्झलग्स क्बफ्लुस्फ/ल्स?एफ्फ प्लेक्त ९. न्ज स्फ एंग्ज/एंस्फ ५ ल्स ५ग्ज एग्ज स्फ ; /स्फ/स्फ कफ्लेज्ज जोः एग्ज/एफ्फ एफ्फ हफ्ग्ग्ज ; ल्वेग्ज . नमस्तेलग्स जे; ग क्लेक्त्व्ड्फ कफ्लेज्ज हग्टफ्फ एंग्ज लुस्फ ल्वस्फ/ एग्ज . ; /स्फ/स्फ एंग्ज ल इफ्फ एग्ज .

## सामाजिक जवाबदेहिता (Social Accountability)

Nff]stGqdf ; /sf/ cfk]gf  
gful/sk]t pQ/bfol x'g' kb5 .  
; /sf/sf sfd hgtfk]t pQ/-  
bfol ?kdf ; rfng ul/g' kb5 .  
gful/sn]/fHonf0{hj fk]b]xL agfpq]  
lj leGg sfo{ ; ~rfng ug] ultlj lw  
Pj + tL/sf g} ; fdflhs hj fk]b]xtf  
x]. ol kpf; x?sf]kj ågdf ; /sf/,  
; rf/ df]lod tyf gful/s ; dfh  
; +yfx?n] ugi sfo{? kb5g] .  
gkfndf xfn ; /sf/sf x/]s sfdnf0{  
gful/sn] glhsaf6 lgofnl/x]sf  
xG5g]. p; n]kf/blz]tf, hj fk]b]xtf  
/ ; xh ; jf kf]tl / ; 'rgf Ddsf]  
kxrst nflu lj leGg sfo{?  
ul//x]sf 5g] . ; /sf/nf0{  
hj fk]b]xL agfpq gful/s ; dfhåf/f  
; fdflhs jsfnt, vfhd]ns  
kqsfl/tf, ; fjhlg ; 'gj f0{ h: tf  
sfo{ ub] cfPsf 5g] .

; fdflhs hj fk]b]xtf kj 4gsf nflu  
; fdbflos cskq nufot lj leGg  
/rgftds ; eGq-cf]hf/x?sf] kf]lu ul/Psf] 5 . h; n] /rgftds  
9uaf6 hj fk]b]xtf / kf/blz]tf sfod ub] ej6frf/ Go]glS/0fsf  
nflu ofubfg kf]ofpb5 . h; n] ubf{ gful/sn] /fHon] kf]fg ug]  
; jf ; xh tl/sfn] kf]t ub5g] eg] csf]t/ ; ftsf] ; xl plrt 9. n]  
kf]lu e0{ ck]lft kf]tkmn lbG5 .

; fdflhs hj fk]b]xtfsf  
; eGq?♦ ; fdbflos cskq  
♦ ; xeflutfd]ns ah]l  
lgdf]f  
♦ gful/s kltj]bg kq  
♦ gful/s j8fkq  
♦ ; fjhlg ; 'gj f0{  
♦ ; fjhlg n]vf  
k/Lifof  
♦ ; fdflhs n]vf  
k/Lifof  
♦ ; fjhlg vr]k5bf0{  
♦ ; 'rgfsf] xs  
♦ gful/s Gofowlzx?  
♦ kf/blz]tfsf åf/x?  
♦ ; jtGq ah]l  
lj Znjf0f  
♦ vhf tYof]

; fdflhs hj fkmb]xtfaf6 lgDg knf0bf kfkx xG5 M  
!= nfstGqsfl ; b|9s/0f xG5 .  
@= e|6frf/ Go^glS/0f xG5 .  
#= ; /sf/sf]j\wtf / lj Zj ; lgotsfl j|4 xG5 .  
\$= gful/s / /fHo alr ; Dj Gw ; wf/ xG5 .  
%= lj sf; sfo{ ; dfgkflts / ; b9\ xG5 .  
^= gful/sdf c^gf] clwsf/ / stlosfl r\tgf lj sf; xG5 .

# अध्याय ३

## सामुदायिक अंकपत्र (Community Score Card)

### सामुदायिक अंकपत्रको परिचय :

; fdbflos cskq ; dbfodf cfwfl/t kl/ofhgf cyft sfoqmd dNofg Ij lw cfhf/ xf. o; Ij lwdf ; jf, kl/ofhgf tyf ; /sf/l kzf; slo 0sf0x?sf ; dlt :yfglo :t/sf cgudg tyf sfo{ ; Dkfbg dNofsg ; dbfox? cfkj ub5g. of ; fdflhs nlf k/lifof, ; fdbflos cgudg / gful/s kltjbg kqsf Ps ldl>t k|qmf xf. o; df gful/s kltjbg kqdf h:t} sfo{ ; Dkfbg dNofsg, ; fdbflos cgudgsf Ij lwdf h:t} sfo{sf cgudg tyf sfo{ :yndf g} lhDdjf/ lgsfo / ; jfu|xl alr 5nkmsf dflodaf6 sfo{sf ; sf/flds / gsf/flds klf shf0{ ; dfwfgsf pkfo lgsflng5 . ; fdflhs nlf k/lifof sfo{df kbfu xgj Ij lwsf kbfu ; dlt o; df xgj ePsfn] of Ps ; fdflhs hj fkibxtfsf xf0laB cyft ldl>t cfhf/ dflgG5 .

o; n] ; jf kbfosx?af6 ; fdflhs tyf ; fjhlg s h jfkibxtf clg ; jbgzlnsf kfkt ug] ; fwgsf ?kdf sfo{ u5{ . o; df ; jf kbfos / ; dbfosc alrdf k|olc cfdfg]; fdgl ajs klg xgj ePsfn] o; n] t?Gt k|7kffof ; sn g ug{ ; xofu k|ofp5 / of] ; fdbflos cskqsf k|qmf ; zlQms/0fsf alnof] ; fwg klg xf. of k|qmf] ; dbfo nf0{ Ij Znif0fsf 0sf0{sf ?kdf kbfu u5{ / of] :yfglo: Ij wf :t/sf cgudgdf sgbjt xG5 . To; sf/0f, of] Ij lwn] ; jf, kl/ofhgf tyf ; /sf/l kzf; slo 0sf0x? -h:t) upkflnsf, gu/kflnsf, ; Dj lgwt j8f sfosho, lzlf tyf :jf:Yo 0sf0x?\_ cflbsf cgudg / sfo{ ; Dkfbg dNofsg ; jfu|xl

cfk[n] ug{ s'/fnf0{ ; xhls/0f ub5 . of Ps ; dbfodf cfwfl/t  
 ; jf, kl/ofhgsf] cgludg / sfo{ ; Dkfbg dNofsg ug[ k|qmf  
 ePsfh] ufdl0f kl/jzdf o; sf] kbflu a9l x'g] ; Defj gf /xG5 .  
 of Ps r/0fj 4 k|qmf xf] . h; cgtuft ; dbfosf ; b:ox?n]  
 ; jf kbfos lgsfon] u/sf sfd sf/jfxlx?sfl dNofsg  
 u5gl . o; n] ; jfx?sfl u0f:t/sf dNofsg dfq ub5g, obl  
 dNofsgsf] ; dodf klxrfg ul/Psf sdlsdhf/lnf0{ ; dt ; wf/  
 ug{ sfo{ ofhgf tof/ ub5 . o; n] ; jf kbfos / ; jfufxl  
 b]h] Ps csfsf] lrf/ aen[g] cj ; / ; dt kbfg u5{ h; n] ubf[  
 b]h] Ps csfsf] s'/fnf0{ ; xh tl/sfn] Gg] / ; d:ofsfl klxrfg  
 u/l ; dfwfg ug{ ; S5 . o; df ; dbfosf ljkGg / lk5l8PsF  
 JolQm] klg cufl8 ; / cfk[n] lrf/ / km/s dt /Vg kfpbg].  
 ; fdbflos cskqn] kf0bf / ; fjhlgv vr[sf pknAwlx?sfl  
 af/df ljeGg ; tsx?df cfwfl/t eP/ :yfgle :t/sf ; jf kbfossf  
 sfd sf/jfxlx?sfl dNofsg u5{ . pkefQmf jf ; jfufxlx?n]  
 ; jfkbfosn] kjfx ug[ ; jfsf] dNofsg u5gl . hg ; jfkbfos  
 lgsfossf] dNofsg e0/xsf] 5, pglx?n] cfk[n] klg cfk[n] kbfg  
 ul//xsf] ; jfsf] dNofsg cfk[n] klg ub5gl . hj ; jfufxl /  
 ; jf kbfos b]sfl eb cfdf] ; fdgl j]sdf xG5, dNofsgsf]  
 glthf Pscsfhf0{ ; 'gf0G5 / 5nk[m ul/G5 . o; n] b] } klfsl  
 alrdf ; lxi0ftf / ; xdlt ljsf; ug{ ; 3fp k]ofp5 .

## सामुदायिक अंकपत्रको उपयोग

; fdbflos cskq kbflu ug{ kf]lws hfgsf/l tyf /fd] ; dbfo  
 kl/rfng / ; xhls/0f ; lksf] cfjzos kb5 . gful/s ; dx  
 tyf gful/s ; dfh ; +yfx?n] o; sf] kbflu, ; jfkbfosx?af6  
 ; fdflhs hjfk[n]xtf / ; jbgizntf kfkt ug[ ; fwgsf] ?kdf ug[  
 ub5gl . ; dbfonf0{ s'g} vf; ljefu, kl/ofhgf jf 0sf0af6  
 pglx?n] kfpgkg[ ; jfx?klt hfu?s agfpg / ; jfkbfosx?nf0{  
 pglx?n] lb0/xsf] ; jfaf/] ; jfufxlx?sfl tkf]f6 kf]7kf]f0f ug{ klg  
 o; sf] p27o xG5 .

; fdbflos cskqn] ; j fuflxL ; dbfo / ; j fkbfos alr l; hgzln  
; j fbsf] kj 4g ub5 / ; fj hlgs ; j f kj fx, :yfglo kzf; g tyf  
; /sf/ ; ~rfngdf gful/s ; nulgtsf] dfu{ ; dlt kz:t u5{ .  
koft k{j tof/l, ; zQm ; dbfo kl/rfng / ; j fuflxL ; dbfo tyf  
; j fkbfos bj lsf] ; xeflutfdf ; rfng ug{ ; lsP ; dbflos cskq  
; dbfo ; zlQms/0fsf] alnof] ; fwg ; dlt aGg ; S5 . o; lj lwn]  
; j fsf] u0f:t/ ; wf/sf nflu ; feif sfofbhgf agfp5 / ; j fx?sf]  
goft dfkb08sf] :t/ lgwf0f ug{ ; Dj lgwt dflyNnf] ; /fsf/ lgsfosf]  
Wofgfsif0f klg ub5 . sgbp]v :yfglo tx; Dd hg; 's} ; fj hlgs  
; j f, kl/ofhgf tyf ; /sf/l kzf; slo 0sf0k?sf] sfo{ Dkfbg  
cgludg tyf dNof1g ug{ ; fdbflos cskqsf] kbfu ug{ ; lsgj  
ePklg :yfglo :t/df ; j f kbfq ul//xjsf kl/ofhgx? tyf  
; fj hlgs ; j fsf :yfglo 0sf0k?df of] lj lw a9l klefj sf/l xG5 .  
kl5Nnf] ; Gbebf ; BlO ; rrgfsf] zf; slo :j ?k cg; f/ lj utdf  
sgb]s[t ?kdf /xjsf] zlQm j tdfg ; tj wfgn] kbjz tyf :yfglo  
; /sf/nf0{ kbfq u/lsf] 5 . o:tf] cj :yfdf gful/s / /fHo alrdf  
glhs xg] cj ; / 5 . gful/s / /fHo glhs eofegl x/ls lj sf; sf  
sf d ; lhnf] xG5 . dfly elgPh:t} gful/s ; j fuflxL / /fHo  
; j fkbfos xf] . ; j fuflxL / /fHo ; j fkbfos alrsf] b/l hlt glhs  
xG5 Totl g} /fHo ; ~rfng ug{ ; lhnf] xG5 . ; fdbflos cskqsf]  
sfofj ogn] ; j fuflxL / /fHo ; j fkbfos alrsf] b/l sd ug{ d4t  
ub5 .

of] cj ; /nf0{ hgtfn] cfkrl gful/s xg'sf] clwsf/ cEof; ug{  
; Zf; g klsbfdf ; xeful xg] cj ; /sf] ?kdf ; bkofu ub{ ; /sf/  
nf0{ ; j fsf] u0f:t/ j|4sf] nflu lhDdj f/ agfpq ; lsG5 . t/  
pglx?n] cfkrl] kfpq] ; j f, ; fsf] u0f:t/ ; j fdf b]vPsf sdl  
sdhf]lsf af/bf ; rjt gePsf] v08df pglx?n] ; fj hlgs ; j f  
kbfosnf0{ lhDdj f/ agfpqsf] nflu kzg p7fpq ; Sbjg] . o; n]  
ubf ; fj hlgs ; j fkbfossf] pQ/bfIoTj clej|4 xg ; Sbj . csf]  
tkrl ul/a tyf ; ldf6ts[t j u{ ceiklg cfkrlg] dfu /fVg / clwsf/

vflg lxrlsrfpbg\ . o:tf] cj :yfdf ; fdbflos cskqsf] cEof;  
; xofjuL xG5 .

s|xlu/l pglx?n] afhklg pglx?sfl cfj fhnf0{ g; 'glen] ul/G5  
/ clwsf/af6 al-rt u/f0G5 . ; flt ; fwgsf] ; lldttf jf:tlj s  
; d:of xf] . t/ cfk|gf] ; /sf/sf pQm ; d:of cfd gful/snf0{  
yfxf xGg . ; fdbflos cskqsf] df|lodn] ; j fu|xlx?n] ; /sf/sf  
o:tf ; d:of klg yfxf xG5 / pglx? cfk|gf] ; /sf/nf0{ ; xofju  
ug{ ; dlt tof/ xG5g\ . t/ ; j fkbfos lgsfo klg ; do ; dodf  
o; ksf/sf df|lodaf6 cfk|gf jf:tlj s ; j fu|xlsf] s'/f ; Gg] /  
cfdg]- fdg] a; y ; j fsf] u0f:t/af/] 5nk|m ug{ tof/ x'g' kb5 .

gkfnst] ; j wfg @)&@ n] k|p|z ; /sf/ tyf :yfglo  
; /sf/nf0{ clwsfz ; fjhlgz ; jf k|pg ug] clwsf/ k|pg u/|sfh|  
; j fu|xz; lu ; fdbflos cskqsf] df|lodaf6 cfk|h] k|pg ug]  
; j fsf] u0f:t/af/] 5nk|m ub] cufl8 a9df hgtfsf] lj Zjf;  
lhTgBg\ . To; yu/l ; /sf/ gful/ssf] b] sfl k|pf; af6 lj sf; klg  
; Dej xG5 .

k/Dk/fut ?kdf ; jf k|pfo|sfl pkNnf] lgsfon] tNnf]  
lgsfosf] sfo{ Dkfbg cgudg tyf dNof|g ug] kl/kf6L  
eGbf k|ys o; lj lw cftu|t ; jf k|pfo|sfo{ cfk|p] klg  
cfk|gf] sfo{ Dkfbgsf] cgudg tyf dNof|g ug] cj ; / k|p|t  
ub5g\ . ; fy} ; fl ; jf k|pfo|sfo{ Dkfbgsf] cgudg tyf dNof|g ug]  
ub5g\ . ; fdbflos cskq dfk|t ; jf k|jfxsf] tNnf lgsfoaf6  
k|p|t k|j7k|f0fn] dflyNnf] jf s|b|lo lgsfox?nf0{ ; fl ; j fx?sf]  
kl/df0f tyf u0f:t/sf] goff dfkb08 (Benchmark) to ug] cfwf/  
klg k|pg ug] . s|g} kl/ofhgf, lj efu jf 0sf0sfl sfo{ Dkfbg  
cgudgsf nflu ; fdbflos cskq ; ~rfng ug] cl3 Tof  
kl/ofhgf, lj efu jf 0sf0{ ; Dj 4 lj leGg ; /flsf/j fnf k|fx?sf]  
klxrgf / lj Zn]f0f ug] h?/l xG5 . ; fdfGotof ; fdbflos cskqsf  
b0{ k|fx? xG5g\ ; j fu|xz / ; j fkbfos .

; **J fuſxl** M ; **J fuſxlx?** hf s'g} vf; kl/ofhgf, lj efu jf 0sf0h] kþfg ug] ; **J fx?ſſl** ; **J f kſſt** ug] xsbf/ gful/s x'g] . pbfx/0ſſl nflu s'g} ...s' eGg] ufpf kflnsfdf ; ~rfng e0/xſſl :j:f:Yo rfſſlsf ; **J fuſxl** eGgfn] To; ufpf kflnsf tyf To; sf j/k/sf lfqdf a; **J f**; ug] cfd gful/sx? x'g] h; n] pQm :j:f:Yo rfſſlsn] kþfg ug] :j:f:Yo ; **J f kſſt** ug] jf kþflu ug] xs xG5 .

; **J fkþfos** M ; **J fkþfos** Toſl s'g} vf; kl/ofhgf, lj efu jf 0sf0af6 ; **J fuſxlx?nf0** ; **J f ſſl** lbg Joj:yfkf tyf ; rfngſſl lhDdjjf/l kfPſſf ſdſſf/l, :j:otjſ ſ ſ tyf Joj:yfkf ; ldlt cflb x'g] . pbfx/0ſſl nflu s'g} ...s' eGg] ufpf kflnsfdf ; ~rfnt :j:f:Yo rfſſlnf0 ; **J f kþfos** lgsfo xfleg] To; :j:f:Yo rfſſlsf ſdſſf/lx?, :j:f:Yo ; **J f** Joj:yfkf ; ldlt tyf Toſl :j:f:Yo rfſſlsf dflyNnf] lgsfo -lhNnf hg:j:f:Yo ſſfho, :j:f:Yo lj efu tyf dGqfno\_x? h; n] ; f] ufpf kflnsf tyf j/k/sf lfqdf a; flaf; ug] cfd dflg; x?nf0 :j:f:Yo ; **J f kþfg** ug] bfloſj afſſlsf xG5 .

dfly pNnſv ul/P en] ; fdbſlos cſkq Ps u0ffTds lj lw ePklg ſſo] ; Dkfbgsſl cgudg tyf dNofgſſl nflu ; **J f kþfos** tyf ; **J fuſxl** b'j} klfn] cfkth] 5gſſl ſl ; **J f ſſl** ; **Tsx?ſſl** cſef/ to u/l cſ kþfg ug] ubbgl. o; /l kþfg ul/g] cſſſl cleyo b'j} klfn] 5gſſb u/ſſf ; **Tsx?df** pglx?ſſl klf, dt, ts] tyf ck] ffx? cleJoQm ug] /xſſl xG5 . Pp6] ; **J f kſſt** ; **J fuſxl** tyf ; **J f kþfossf** b'li6ſſpfx? JoQm xbf ; **J f kſſt** fxdſ k/ſſl cGt/ klxrfg u/l ; ſſſl ; dfwfg vſHg ; lhnf] xG5 .

## सामुदायिक अंकपत्र अभ्यास गर्दा ध्यान दिनुपर्ने कुराहरू:

- ; fdbflos cskq ljlw / cfhf/ b} xf] . pQm cfhf/n] Totl g} klefj sf/l sfd u5g\ htl o; sf] ; xl tl/sfn] kpfu ul/G5 . cyft ; fdbflos cskqsfl glthf jf klefj w} xb; Dd o; sf] kpfustf{ cyft ; xhstf{sf] sfo{zntfdf e/ ub5 . ; Dj lgwt 0sf0{ lj efu jf kl/ofhgfsl ; j fx?sf] lj j /0f, To; sf] sfg'gl kfj wfgx? (Legal Standards and Provisions) Sf] /fd/l cWoog lj Znifof gu/l ; fdbflos cskq ; ~rfng ug{ pkoQm xb} .
- lg/Gt/ k/fdz{ tyf cGt/sbfm] ; dbfostf ; j fuflxL tyf ; j fkbfosx?sf] lj Zjf; lhTg' kb5 . ; fdbflos cskqn] ; j fkbfos lgsfo / ; j fuflxL ; dbfo alr lg/Gt/ ; Dj fb / ; xsfo{sf] ; +s|tnf0{ kj 4g ug{ ; Sgk5{ . dlxnf, blnt, cflbjf; l hghflt nufot cNk; Vos, kl5 kfl/Psf tyf l; dfGtsjt ; dbfox?sf] ; xeflutfnf0{ ; fdbflos cskqsfl ; du| r/0fdf dxTj lbg' kb5 .
- ; j fuflxL ; dbfo tyf ; j fkbfosnf0{ ; u; u} kl/rfng ugkg} xbf b} klfsl] ; /fsf/nf0{ /fd/l aenig / JoQm xg lbg' kb5 . of Ps u0fftds lj lw ePsf] xbf cs / cfjftdf cINeng' xbf a? klojs ; 'rsx?df ; xefuln] lbPsf j:tut sf/0f tyf ; 'enj x? pk/ llofg lbgkb5 .
- ; fdbflos cskqsfl; kintf; dbfo tyf; j fkbfosx?sf]/rgfTds ; xeflutf / kl/0ffdnf0{: j lsf/ ug[kltj 4tfdf lge{ ug[xbf Pp6f dfq klfsl] klfkflf0f xg uof eg] o; n] cfkngf] ; f/ / cfjrt0 b} } u'dfp5 .
- ; fdbflos cskq ; ~rfngsf] p27o pknAw ; j f tyf ; lj wfx?sf] u0f:t/ clej[4 ug{ ; ferf kxn ug{ xf] . o; y{ of Ps r/0fsf] sfo{ dfq ge0{ Pp6f cleofg klg xf] . ; eQm sfobfjhgfsl sfo{ og ug{ ; fdYo{ / 0R5fzIQm gb]vfpq] xf] eg{ ; fdbflos cskq sj n Pp6f ; fdbflos ejhf dfq xG5 .

- ; fdbflos cskq xtf/df ; Dkfbg ul/g] sfo{ xfpg . ; j fkbfos lgsfo tyf ; j fuflx ; dbfox?; n pknAw ; donfo{ Vofn u/l ; fdfGtM # b]vl ^ xltsf] ; dodf of] ; DkGg ug{ ; Sgk5{ .
- ; fdbflos cskq ; rfngsf] lhDdjjf/L tyf :j fldtj Ing :yfglo gful/s ; dx jf ; +yfn] cu] /tf Ing' k5{ . o; sf] lglDt cfj Zos kg] dfgj ; zfwg tyf cfly] ; ft :yfglo ?kd} tof/ ug{ tyf hfp ; s] dfq o; nf0{ ; +yfut ug{ ; lsG5 . o; /l lhDdjjf/L Ing] ; dx; +yfsf] cfGtl/s ; zf; g / lj Zjf; lgotf x'gkb5 . ; j fkbfos; usf] k] { ; xsfo{ tyf ; dbfo kl/rfngsf] cg[ej ; dx; +yfsf nflu lgs} ; xoful xG5 .
- ; fdbflos cskq ; ~rfngsf] lhDdjjf/L lnPsf] gful/s ; dx jf ; +yf t6:y xg' cfj Zos 5 . t/ oxff t6:y eGgfn] ; j fuflx jf ; j fkbfossf j fwf tyf ; d:ofx?nf0{ gh/ cGbfh ug] eGg] xfpg . ; fdbflos cskqsf] k]o] r/0fdf ; xhstf] ; dx jf ; +yfn] j :tligi7tf sfod ug{ ; Sg' k5{ .

## सामुदायिक अंकपत्रको चरणहरू (Stages of Community Score Card)

; fdbflos cskq sfo{ jogs nflu lj leGg r/0fx? 5g\ . k]o] r/0fdf km/s km/s tof/lsf] cfj Zostf kb5 . x/]s r/0fsf] cfEof; sfo{ ; kmntfk] s ; DkGg ug{ kb5 . ; fdbflos cskqsf] cEof; df ; xeful u/f0g] ; j fuflx / ; j fkbfos b] } ; dxnf0{ o; sf] r/0fx? tyf k]sbfaf/] ; xhstf] /fd/] a'enpg' kb5 . ; fdbflos cskqsf] ; km cEof; sf nflu dVo?kdf tn lb0Psf] & r/0fx?df sfd k]/f ug{ kb5 . tl r/0fx? lgDg 5g\ M-

!= kf/lDes tof/l sfo{ (Prepatory Groundwork)

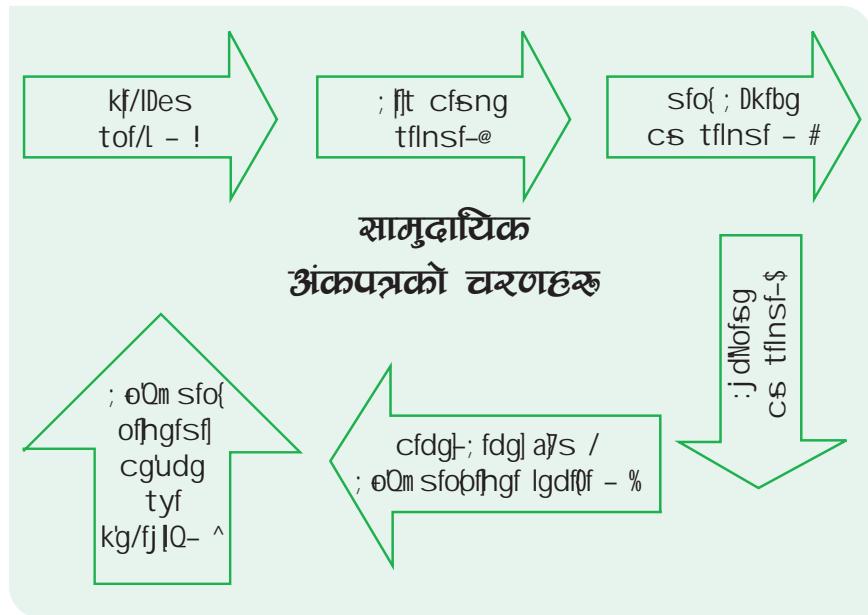
@= ft cfnsng tflnsf (Intut Tracking Matrix)

#= sfo{ ; Dkfbg CS tflnsf (Performance Score Card)

\$= :j dNofsg CS (Self-evaluation Score)

%= cfdg]- fdg] a]s / ; eQm sfo{ ofhgf lgdfjf (Interface Meeting and Joint Action Plan)

^= ; eQm sfo{ ofhgfsl cgldg tyf kg/fj lQ (Joint Action Plan Follow Up and Repeatation)



# चरण १

## प्रारम्भिक तयारी कार्य (Prepatory Groundwork)

; fdbflos cskqsfl cEof; s'g ; fj hlgs ; j fsfl af/df ug[xfl pQm ; j f / ; jf lngl ; j fu fxldf s]Gbjt /x/ dfly pNn]vt r/0fx?df sfd ug{ kb5 . gkfnsfl j tdfg zf; g Joj :yf cg'; f/ ufpkflnsf tyf gu/kflnsf / To; cGtu tsf j 8f sfotfho? tyf Ij leGg :j f:Yo, lzIff nufotsf 0sf0{ tyf ; ldltx? jf ofhgut sfotf? h:t} af6fBf6f] vfgkfgL / ; /; krf0{ nufotsf ; j fsf af/df ; fdbflos cskqsfl cEof; ug{ ; lsG5 .

k|o]s sfotf] tof/l r/0f dxTj k0f{ xG5 . tof/l hg txdf xG5 ; fxl cg'; f/ glthf kflkt xG5 . ; fxl s'/f ; fdbflos cskqdf klg nfu' xG5 . o; df ; lkoQm ; xhls/0f / sfotfj ogsfl cfj Zostf kb5 . cGo ; a} r/0fx?sf] sfotfj og; usf] ; kmntf jf:tj df



oxl tof/l r/0fdf e/ kb5 . o; r/0fn] cGo r/0fx?sf] ; xh  
sf0fj ogsf nflu ; xfpbf] jftfj /0fsf] ; hgf ub{ dfu{ kZ:t  
u5{ . ; fy} clwstd\ ; xeflutf / ; Dj lgwt JolQm?sf] ; nUgtf  
klg ; lglZrt u5{.

## kf/IDes tof/l sfodf Wofg lbg' kg] s'/fx? M

!= 5nkmdf sgb]t ug{ kg] lfg, ; jfx? tyf ; jf kj fxsf  
0sf0x?sf] 5gfb ug{ kb5 . t/ o; f] ubf{ :yfglo ; dbfo; u  
; xdtl sfod u/y tof/l ubf{ /fdf] xG5 .

@= ; fdbflos cskq ; jf kj fxsf] ; aEgbf tNnf] txdf ; ffnng  
ul/g] ePsf] 5nkmdf sgb]t ugkg] lfgsf] 5gfbssf  
cfwf/df ; jf kj fxsf] ; aEgbf tNnf] tx, h:t} M kfyls  
lj Bfno, kfyls :jf:Yo sgb], ufpkflnsf cyft gu/kflnsf  
/ To; cgtutsf j8f sf0fnon] kfg ug] ; jf cflbsf] 5gfb  
bf] f] r/0fdf ug{ kb5 . ; jf kj fxsf] 0sf0xsf] klxrgf ul/; s  
kl5 ; jf kbfos / ; jfx?sf] klg klxrgf xG5 . ; jf kbfosx?  
; DaGwl ; a) ; hgf tyf hfgsf/lx? -gfd, kb, ; Dks{ lj j/0f,  
cflb\_ l6kfb u/y /fVgk5{ .

#= t; f] r/0f cgtut ; jfx? ; DaGwl cfwf/eit ; hgf x? ; sng ug{  
kb5 . h:t} M obL ufpbf ag]sf] Pp6f ; 8ssf] af/df ; fdbflos  
csksf] cEof; af6 dNof] g ugkg] xf] eg] ufpkflnsf jf  
gu/kflnsf cyft ; 8s lgdf] ug{ nufpg] lgsfo

-; jf kbfos\_ af6 lgDg ; hgf tyf hfgsf/lx? kRkt  
lbgkg] xG5 M

- ; aEgbf hf]vddf k/]sf 3/x? ; lxtsf] ufp]sf] gS; f -tfis,  
ufp]sf] clGtd JolQm] klg krm0bf kRkt u]of] jf u/g eGg]  
s/f yfxf kfpg ; lsof] \
- ufpkflnsf:gu/kflnsfsf ofhgf x?, :jls]t kl/ofhgf x?,  
cflb -; 8s kl/ofhgf ufpkflnsf:gu/kflnsfsf] lj sf;  
ofhgf adf]hd 5 jf 5g eGg] s/f yfxf kfpg\_

➤ Ij Qlo dfldnf, ; jf-j:t' kflkt ug] jf lbg] kflqnof -kflsof/dfl6\_, ays, cflbsf lstdfax? / Ij j /0fx? -cfgtl/s ; flt; fwgx?sf af/df yfxf kfpgsf nflu\_ cflb .

\$= dNofsg kflqnofdf ; dfhsf ul/a, dlxn, ojf tyf lk5l8Psf 3/x? ePsf] j : tlx?sf] ; a] ; jfuflxlx?sf] ; xeflutfsf nflu kflos ; jfuflxlxf0{ va/ ug] k5{ . o; sf nflu cledvls/0f ays ; rfnng ug] tyf cGo ; hgf sf Ij lw kbfu ug] kg] xG5 . ; hgf ug] qmddf sfoqmdsf] af/df hfgsf/l u/fpg] / obl cfkngf u/gf; fx? sxl 5g] eg] tl klg /fVg kf0g] cj ; /sf] af/df dxlj sf ; fy hfgsf/l pknaw u/fpg' kb5 .

%= ; jfuflxlx?n] dfq ; jfkbfosx?sf] sfo{ Dkfbgsf] dNofsg ug] ; S5g] . To; h] dNofsg kflqnofdf ; ahgfsf] ; xeflutf xg]u/l Pp6f ays afhfpag' k5{ / ug] nfluPsf] sfoqmdsf] af/df kfl:t ?kdf JofVof ug] k5{ / h; n] sfo{ Dkfbgsf] dNofsg ug] xf] p; nf0{ ; dbflos cskq cEof; ug] sf] cf]rTo :ki6 kfl/lbg' kb5 .

^= r/0f % df ul/P h:t} ; jfkbfosx?; lu 566} ays ug] k5{ / lgDg s'/fx?nf0{ :ki6 kfl/lbg' k5{ M

- ; dbflos cskq cEof; sf kf0bfxf?sf af/df Ij Zjf; lbnfpg]
- ; dbflos gsf/ftds kfl7kf]f0fnf0{klg ; sf/ftds ?kdf lmg jftf/0f ; hgf ug]
- ; jf kbfosx?nf0{ pglx?sf jf:tlj s sdlsdhf]lx? :jlsf/ ug] ; Sg] u/l dfgl; s ?kdf tof/ u/fpg]

of] cEof; sxl ; jf kbfosx?sf ; Gbe]f nfu' u/fpg ufxf] xg; S5 . To; h] pglx?nf0{ dgfpag / ; xdtl kflkt ug] sxl cltl/Qm kbf; x? ug] kg] xg ; S5 .

- &= dNofsgsf] nflu sfoqmd tflnsf tof/ kfg] sfo{ of] ; ftf]  
 r/0fdf xG5 . tflnsfdf k]6 ?kdf ; do, lqmofsnfkx?,  
 lhDdj f/lx? tyf ; lj wfx?sfl af/df pNn]v ug[sfl ; fy} sfoqmd  
 tflnsfdf s'g ; qsf] cWoIftf s; n] ug] s; n] l6kf]x?  
 l6kg], s; n] lklnk rf6{ kf]6/ agfpB, cflb s'/fx? k]6 ?kdf  
 pNn]v ugk5{ . tflnsf tof/ kf/l; skl5, k]o]s JoIQm  
 h; n] ; fdbflos cskqsf] klqmofdf efu lnG5g} pglx?nf0{  
 r/0fx?; lxt :ki6 ?kdf hfgsf/L u/fpg' kb5 .
- \*= sfoqmdsf nflu cfj Zos kg] lj leGg s'/fx? h:t} ; xeful  
 ; ahgf cbfpg ; Sg] a]s xn, rf6{ kk/, dfs/, kb, :sh,  
 cflb :6zg/lx? / cfj Zos k/df lrof, gf: tfsf] Joj :yf ; d]t  
 ugk5{ .
- (= cGtodf ; GtInt / lgiklf]j rf/x? ; lglZrt ug[sflglDt uy; /sf/L  
 ; +yfx?, ufpkflnsf-gu/kflnsf jf dflyNnf txsf ; jf kbfos  
 sfofhosf k]tlglw, ; /sf/L lj efusf ; b:o sd]f/lx?, cflbnf0{  
 lj z]fu/l cfdg]-; fdg] a]sdf ; xeful x'g lgdGq0ff ug{  
 ; lsG5 . o; n] ; Dk0f{ cEof; nf0{ an kbfq u5{ / o; sf]  
 lj Zj f; lgotf klg a9fpB .

# चरण २

## सोत आंकलन तालिका निर्माण (Input Tracking Matrix)

tof/l / kf/lDes sfo{ ; lsPkI5  
 cfGtI/s ; ft ; fwgsf] kIxrfg  
 u/l tfInIss/0f cyft ; lr tof/  
 ug{kb5 . h; n]k: tflj t, :j lsft  
 / jf: tlj s ; ft ; fwgx? larsf]  
 leGgtfnf0{ kIxrfg ug{ ; 3fp  
 kfopb5 . ; fdbflos cskqdf  
 ; j fufxl tyf ; jf kfpos  
 ; xefulx?sf] \$ b]v \* hgf ; Ddsf] Pp6f ; dx agf0{ cfGtI/s  
 ; ft ; fwgsf] tfInsf agfg] lhDdjjf/l lbg' kb5 . ; xhstfh]  
 ; u; u} cfjZos ; xofu ug{ kb5 . o; df ; jf kfposx?n]  
 cfGtI/s ; ft; fwg ; DaGwl jjj/0fx? lbP/ ; xofu ug{ kg] xG5  
 tfIs pQm tf]sPsf] ; dxn] cfkr] u ePsf] sfuhftsf cfwf/df  
 pknAw ul/Psf jjj/0fx?nf0{ kldf0fls/0f ug{ ; sg] . o; f ubf{  
 b0{ tYox?sf] alrdf b]vPsf kr/skgnf0{ dfkg ug{ ; lsG5 . t/  
 ; jf kfposnf0{ o; sf] cfj Zostf aenpg' kb5 . ; jfkfposnf0{  
 cfkr]f] :6f/ zfvfdf bflvnf ePsf] kltjbg tyf cGo cfly]s  
 jjj/0fx? b]vfpq cg/]w u/l ; ft ; fwgsf] ; lnf0{ e]/krf0{ ug{  
 ; lsG5 .  
 cfGtI/s ; ft; fwg eg]sf] a:tX? xf] dflg; x?n] kfpg ug{  
 ; jf x? xf] Joltt ul/Psf] ; do xf] / vr{ ul/Psf] k} f cflb klg  
 xf] h; sf] kfpu ofhgfa4 ufpkflnsf jf gu/kflnsfsf] lj sf;  
 ofhgj f kl/ofhgj f s'g} cd's ; jfsf] nflu PSn}jf ; eQm?kdf  
 ul/G5 . cfGtI/s ; ft; fwg cGtu{ Pstf / ; xdtl h:tf u0fx?

klg kb5g\ h; sf] cfj Zostf ufpfsf lj leGg lqrofsnfkx?nf0( sfofsj og ubf] cfj Zos kb5 . o; lsl; dsf] cfGtl/s ; ft; fwg k|ol?kdf dfkg ug{ ; lsbj t/ dx; ' ug{ ; lsG5 .

## स्रोत आंकलन तालिका निर्माण गर्दा ध्यान दिनुपर्ने कुराहरु

!= cfGtl/s ; ft ; fwgsf] klxrfg

hg kl/ofhgf jf ; j fsf] dNofsg ug{ nfluPsf] xf] To; sf] sfofsj og ubf] jf ; j f kj fx ubf] kpfu x'g] ; Dk0f] cfGtl/s ; ft ; fwgsf] Pp6f ; tl tof/ ug{ kb5 . o:t] ; tl agf0; skl5 To; nf0( dxTj sf] cfwf/df kfylldss/0f ug{ kb5 . dxTj ; vof / dNodf e/ kb5 . dfkgsf 0sf0? h:t} efhfx?sf] ; vof ; j fsf dlxgfx?, ?kpfdf u0fgf x'g] /sd cflbsf] l6kfpx? agfpg' k5{ .

@= k: tfj x? adf]hd cfGtl/s ; ft ; fwgsf ljj /0fx? ; sng ug{ bfl>r] r/0fdf, :j ls[t k: tfj df pNn]v eP adf]hd klxrfg ePsf cfGtl/s ; ft ; fwgx?sf] kl/df0f -; vof\_ s] slt 5 To; sf] ljj /0f ; sng ug{ k5{ .

#= cfGtl/s ; ft ; fwg b]vfpq] tflnsfnf0( eg{

k]t hfgsf/lsf ; fydf, ; j fkbfos / ; j fu]xl b'j ]n] cnu cnu ; d'xx?df cfGtl/s ; ft ; fwgsf] oyfytf kQf nuf0( ; fxl cg'; f/ ; j fsf] u0f:t/ dfkg u/l cs kpfq ug{k5{ .

\$= cfGtl/s ; ft ; fwg b]vfpq] tflnsfnf0( a]wflgsls/0f ug{ b'j } ; d'xx? h; n] cfGtl/s ; ft ; fwgsf] af/bf lj leGg lj lw ckqfp/ tflnsfnf0( ug{ sfo( ; DkGg u/lsf 5g] pglx? Ps]fbL ; u} a; l b'j } tflnsfx?nf0( a]wflgsls/0f cyft e]/kmf0( ug{ kb5 . cfj Zos k/bf tl ; d'xx?n] lk]N8d} uP/ cltl/Qm

; ḥgf, ḥfgsf/lx? ; sng ug{ kb᠁ . c᠁o k᠁df᠁fx? h:t} /l; b,  
 vftfkftf, ; ḥgf, ḥfgsf/lx? ; Rofpgsf] nflu k᠁flu ug{ ; ls᠁5 .  
 5nk᠁m / k᠁df᠁fls/0fkI5, b᠁} ; dx k᠁kt cf᠁8fk]t ; xdt x᠁5g]\  
 / o; nf0{ Pp᠁f dfq} tfI nsfdf ; dfj]z u᠁5g᠁ . b᠁} ; d᠁xx?n] pQm  
 tfI nsfdf ḥfgsf/lx? e᠁5g᠁ ḥg tfI nsfsf] gdgf o:t] x᠁5,  
 -dfg} s᠁g} :j f:Yo rf]lsf] cf᠁tl/s ; ]t ; fwgx? dfkg ul/b᠁  
 eg] .

cf᠁tl/s ; ]t; fwgx?	zlf]s:ah᠁ ofḥgf:b/j Gbl	j f: tljs k᠁kt:vftfdf cfwfl/t	k᠁df᠁f: at
sdf]f/l	#	#	pkl:ylt kl:tsf
Ef]t s ; dfu] b/fh	% j 6f	% j 6f	sfoffhodf /x]sf] dfHbf t vftf

# चरण ३

## कार्य सम्पादन अंकपत्र (Performance Score Card)

; फृत cfsngkl5 ; dbfodf /xjsf ; ज्ञ fuृxlx? Ps 7fpृdf eृhfe0{ ; ज्ञ f kbfos / ; ज्ञ fsf lज्ञ leृg klfsf ; ह्स tof/ u/l 5nkम्न / dNofृg ub} cs lbg] sfo{ ul/G5 . of] ; fdbflos cskqsf] kृdव sfo{ xf]. o; df ofृhgf / lgod cg'; f/ ; ज्ञ f kbfosx?n] ; ज्ञ kज्ञ fx u/l gu/ृsf] cfkृlgsf] lhृDdjृ f/l s; /l k/f ul//xjsf 5gl eृg] s/f aृetg] / ; xdtl agf0{ cs kbfq ul/G5 . o; df ; dbfon] lglZrt dfkb08 agfP/ dNofृg u/l cs lbg] ul/G5 . x/ृs ; ह्सdf %, !) cyृft !)) dृWoj s'g} Ps dfkb08 -kृff[ \_ tof/ u/l cs lbg] ul/G5 . cyृft sfo{ ; Dkfbg cs tflnsfdf ; fज्ञ lgs ; ज्ञ kज्ञ fx, uृf:t/ nufot lज्ञ leृg lज्ञ ifonf0{ dNofृg u/l cs lbg' kb5 . lglZrt ; ह्सx? tof/ u/l x/ृs ; ह्सx?df km's km's cs kbfq ubf] x/ृs ; ह्सdf cs lbg'sf] sf/0f klg pNnज्ञ ug] kb5 . sfo{ ; Dkfbgdf ; ज्ञ fkbfosnf0{ o; /l cs lbg] sfo{ ; fgf] ; dृxdf -% bज्ञ & hgf\_ 5nkम्न ub} cs lbbf] ; xh xG5 . t/ otlg} hgf ; xeful x'g' k5{ eृg] 5g .  
sfo{ ; Dkfbg cs tflnsf lgdfृfdf ; xeful ; ज्ञ fuृxlx? nज्ञk9 ug] g; Sg] vfnst] ePdf pglx?nf0{ lgwfृf ul/Psf] kृff[ cg'; f/ cs lbg ck7bf/f] xG5 . o:t] cj:yfdf ; xhstf] ; lhnf] u/l sfo{ ; Dkfbg dNofृgsf] nfhu cgxf/st] lज्ञ leृg xfpefpm bज्ञfpg] lrqx? kbfu ug] ; Sb5g] . h; nf0{ tn lb0Psf] lrqx?af6 :ki6 ug] ; lsG5 .



dfkb08	cgxsf/sf] xfpefpm	cs
w} g/fd]		!
g/fd]		@
7ls}		#
/fd]		\$
w} /fd]		%

## कार्य सम्पादन अंकपत्र तयार गर्ने क्रमम निम्न प्रक्रिया अपनाउनु पर्दछ ।

!= cs|bg] sfo{df ; xeful x'g] ; d'x 5gfþ ug] sfo{ ; Dkfbgdf cs lbg] sfo{ ; ? ugk]{ pQm sfo{df ; xeful x'g] ; dbfosf] ; d'x 5gfþ ug] kbþ . ; d'x tof/ ubf] ; ft cfengdf ; xeful ; b:ox?nf0{g}; xeful u/fpbf klefj sf/l xG5 . ; d'x agfpbf ; j fu|xln] kfkt u/|sf] ; j fsf] ks|tl cg'; f/ agfpq' kbþ .

= sfo{ ; Dkfbg dNofsgsf nflu ; tsst] lj sf;  
 sfo{ ; Dkfbgdf cs lbg] sfo{sf] nflu :yfglo ; j fkbfos lgsfon] kbfg ug] ; j fdf cfwfl/t eP/ sfo{ ; Dkfbgsf ; tsx? tof/ ug] kbþ . ; ts tof/ e0; skl5 x/ls ; tsdf 5nkun ub] ; d'xsf ; b:ox? Psdt e0{ cs lbg' kbþ . kfoh; fl !) tyf % k0ff(df ; j fsf] :t/nf0{ cs kbfg ug] k|ng /x|sf] 5 . t/ cGo ; s|tx? kfju u/y klg ; j fnf0{ dfkg ug] ; lsG5 . h:t]l v'l ePsf] cgxf/sf] lrq, sd v'l ePsf] / bMl cgxf/sf] lrqaf6 klg ; j f :t/nf0{ k]t ug] ; lsG5 . h; nf0{ dfly pbfx/0f ; lxt k]t ul/Psf] 5 .

#= k|o}s sfo{ ; Dkfbg ; 'tsnf0{ cs k|fg ug| ; 'ssf l|sf; kl5 sfo{ ; Dkfbgnf0{ ; 's cg'; f/ ; fd|xs 5nk|m ub} ; dbfon] cs k|fg ug{k|b5 . ; lhnf|sf nflu dNofsgstfx?n] cfsf|ff ul/Psf] sfo{ ; Dkfbgsf] Go|tdl tx tf|slbg' k5{ . obl jf:tlj s l:ylt tf|spsf] txeGbf d'gl 5 eg] pglx?n] cf|fteGbf d|gsf] cs k|fg ug{ ; S5g\ / obl tf|spsf] txeGbf dfly 5 eg] To; nf0{ p|r c|s k|fg ug{ ; S5g\ . ; fy} sd cyft a9l c|s k|fg ug|sf sf/0f klg v'hf0G5 . cs k|fg ubf{ k|o}s ; 'tsnf0{ lb0Psf] cs ; dfgkflts x'gk5{ / k|fukl x'gx|b|g .

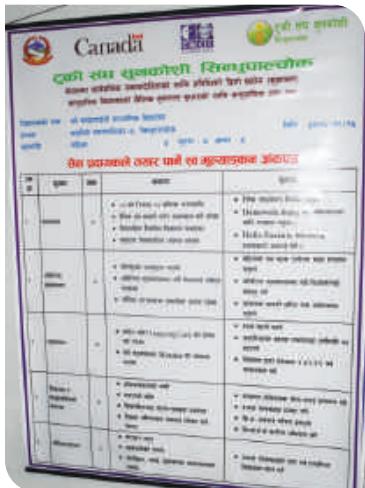
\$= ; wf/sf] nflu ; 'enfj x? k|t't ug| ; dbfon] u/sf] dNofsg / lb0Psf] c|ssf] cfwf/df ; dbfon] g} sfo{ Dkfbgdf ; wf/ Nofpg ; 'enfj x? k|tfj ug|k5{ . k|tfj ul/Psf sfo{? d|lo] s|xl ; Jfk|bos jf ; ldlt ; b:osf nflu xG5 . s|xl sfo{? ; dbfosf ; b:ox? cfk|n] ug|kg| klg xG5 eg] s|xl ; eQm ?kdf ug|kg| sfo{? klg xG5g\ .

%= dNof|sgnf0{ tf|nsfdf Joj l:yt u/l nM/ /fVg] ; d|xdf a; l ; dbfon] u/sf] sfo{ ; Dkfbg dNof|sg, k|fg u/sf] cs, cs k|fg ug|sf sf/0f / ; wf/sf nflu lbPsf] ; 'enfj nf0{Joj l:yt ?kdf tf|nsfdf nM/ /fVg'kb5 . h'g kl5 cfdg]-; fdg]a|sdf k|t't ul/G5 . tf|nsfsf] gd|gf tn k|t't ul/Psf] 5 .

q f; *	; 's	cs -!-!)_	sf/0fx?	; 'enfj x?

# चरण ४

## सेवा प्रदायकद्वारा स्वःमूल्याङ्कन अंक निर्माण (Self-evaluation Score)



; Dj lGwt ; j fufxln] ; d'xdf a; y u/sf] sfo{ Dkfbg dNofsg h:t} ; j f kbfosx?n] klg lj leGg ; 'tsx? lgdf0f ub{cfkjh kbfq ul//x]sf] ; j fsf] Ps-Ps :j Mdnofsg ub{ cs kbfq ub5gl . pglx?n] ; j f kbfq ugkg] lhDdj f/l; lu ; Dj lGwt cfkjh sfo{x? / ; j fsf] af/df :j Mdnofsg ub5gl . o; af6 pglx?n] cfkjh g] lhDdj f/l / sfo{ ; Dkfbg ubf[ s; /l ul/Psf] /x]eGg] s'/fsf] :j Mdnofsg sG5 . ; j f kbfosn] ; j f kj fx ubf{ w/] cK7bf/fx?sf] ; fdgf u/sf x'g ; S5gl/h'g s'/f ; dbfonf0{ yfxf gx'g klg ; S5 . ; j fufxlx?sf] c; xofusf] sf/0f klg sdhf/ ; j f kj fx ePsf] x'g ; Sb5 . :j Mdnofsgn] ol ; a} sf/0fx?sf] vfhl ub5 . :j Mdnofsg sfo{ ; DkGg ug{ lgDg k|qmf ckgfpg' kb5 .

!= ; j f kbfosnf0{ hfgsf/l u/fpg

; ?df ; j f kbfosnf0{ :j Mdnofsgaf/ la:t[t hfgsf/l u/fpg' kb5 . :j Mdnofsgsf ; 'ts, o; sf]kif0bf nufotsf af/df hfgsf/l lbg]sfo{ug{kb5 . o; af6 ; j f kbfosx? ; ldt ; b:ox? :j Mdnofsgsf cfj Zostf / p27o; lu hfgsf/ x'g5gl . :j Mdnofsgn] ; fj wfglkj[s ; an klf sf] ; fy} sdhf/lx?nf0{ aflx/ Nofpg} kg] s'/fdf hfB]lbg' kb5 .

@= ; a]sf] ; xeflutsf] ; lglZrtf

; jf kfpos lgsfosf ; a} sdfl/l / axdt ; b:ox?nf0( ; jMdnof1sg sfodf ; xeful u/fpg' kb5 . ; b:o jf sdfl/lx? dWlo] h; n] ul/a, dlxnf, ojf tyf lk5l8Psf] ; dbfodf /x]/ sfo( ub5g) pglx?sf] :jMdnof1sgdf clgjfo{ pkl:yt1 u/fpg' kb5 .

#= sfo{ Dkfbg ; hsxsf] lj sf; ug]

pkl:yt1 lglZrt ePkI5 ; lu)a; y 5nkmsf]dfnoda6 sfo{ Dkfbgsf] ; jMdnof1sgsf nflu ; hsx?sf] lj sf; / kfyls1s/0f ug] kb5 . o; f] ubf] ; dbfost ; b:ox?n] sfo{ ; Dkfbg dNof1sgdf u/] h:t] ; hsx?sf] lj sf; ul/P ; xhls/0f ug{ ; lhnf] xG5 . t/, ; jMdnof1sgaf6 lj sf; ul/Psf] sfo{ Dkfbg ; hsx? ; dbfost ; b:ox?n] lj sf; u/]sf] lu k0f{ ?kdf ldNg jf gldNg klg ; Sb5 .

\$= ; hsx?df :jMdnof1sg ub]cs kfpg ug]

; hsxsf] lj sf; kI5 sfo{ ; Dkfbgnf0{ ; hs cg'; f/ ; fd1xs 5nkms ub] ; dbfon] cs kfpg u/] h:t] ; jf kfposn] klg cs kfpg ug] kb5 . ; dbfon] tof/ u/]sf] ; hsx? g} ; jf kfposx?n] klg kfju ug{ ; Sb5g) cfyft k1s ; hsx? klg agfpg ; lsG5 . ; dbfon] e] ; jf kfposn] klg cs kfpg ug]sf] sf/0f vhfpg' kb5 . o; sf ; fy) pglx?n] sfo{ ; Dkfbgdf ; wf/ Nofpgsf nflu cfufdl lbgdf s] s:tf sfo{ ugknf{ egl cfk1gf ; 'erifj x? ; d]t k]t ug] kb5 .

%= :jMdnof1sgnf0{ tf1nsfdf Jojl:yt u/l n]V/ /fVg]

; jf kfposn]u/]sf]sfo{ ; Dkfbg :jMdnof1sg, kfpg u/]sf]cs, cs kfpg ug]sf] sf/0f / ; wf/sf nflu lbPsf] ; erifj nf0{ Jojl:yt ?kdf tf1nsfdf n]V/ /fVg' kb5 . h; nf0{kI5 cfdg]; fdg] a]/sdf k]t t' ul/G5 . :jMdnof1sg tf1nsfsf] gd]gf tn lb0Psf] 5 .

ቁ <small>ቁ</small> ; *	፣ ቁር	ርሱ -!-!)	ሮ/ወያ?	፣ ውንጊያ?
!				
@				
#				
=				
=				
=				

# चरण ५

## आमने-सामने बैठक तथा संयुक्त

### कार्ययोजना निर्माण

(Interface Meeting and Joint Action Plan)

; fdbflos cskqsfl dxTj k0f{ sfo{ cyft r/0f cfdg}; fdg] a]s xf] . cfdg]; fdg] a]sdf o; cl3 tof/ kfl/Psf] ; ft cfnsng tflnsfsfl jj /0f; dbfodf ; j fuflxln] lgdf0f u/sf] sfo{ ; Dkfbg cskqsfl glthf / ; j fkbfosfl :j Mdnofsg cs kqnf0f kfn] kfnf] k:t't ul/G5 . of] a]sdf ; j f kbfos / ; dbfost ; b:ox? cfdg]; fdg] eß3f6 u5gl / tof/ ul/Psf ; hs / kft glthfnf0f ; u} a; y 5nknn ubbggl . ; j fuflxL tyf ; j f kbfos cfdg]; fdg] ; u} a; y Ps csf]sf k:t't ; Gg] Ps csfk]t ; Ddfgsfl ej gf hufpg'sf ; fy) ; xdltsfl j fftfj /0f tof/ ug[ kb5 . o; n] b] } klfnf0f Ps 7fpdf cfpq; ; j f sdhf] x'g'sf sf/0fx? klxrgf ug[ / klxrgf ul/Psf ; d:of tyf sdl sdhf]lx?sf af/df ; sf/flds ; dfwfgx? k0f nufpg ; xofu u5{ . b] } klf ldn] ; j f kj fxdf ; wf/sf nflu ; eQm sfobfhgfsfl jj sf; ug[ cfdg]; fdg] a]ssf] Ps dvo sfo{ xf] . o:tf] a]sdf tftf] ax; / emu8fsf] ; Defj gnf0f eg] Go'gls/0f ug[ k5{ . h; df ; xhstf]sf] 7hf] eldsf xG5 .

cfdg]; fdg] a]ssf] nflu wofg lbgkg] s'/fx? M

!= ; j fkbfos / ; j fuflxL b] }sf] ; xeflutfsf x'g]u/L tof/L ug[ .

@= b] } klf] ; xeflutfdf a]ssf] cfofhgf ug[ .

#= o; cl3 tof/ kfl/Psf] ; ft cfnsng tflnsfsfl jj /0f; dbfodf cfwfl/t sfo{ ; Dkfbg cskqsfl glthf / ; j fkbfosfl :j Mdnofsgnf0f k:t't ug[ .

\$= k| t' glthfnf0{ ; tfkls/0f ug{  
%= a|sdf k| t' ; ft cfsgn tflnsfsf l| j /0f, ; dbfodf  
cfwfl/t sfo{ ; Dkfbg c|sf glthf / ; j fkbfosf :j Nofsg  
glthfnf0{ b| } kIf ldn| l| Zn|f0f ug{.  
^= Go| cs k|kt ; tsx?sf ; DaGwdf ; j f kbfosx?sf sfo{  
; Dkfbgdf s; /l ; wf/ Nofpg ; lsG5 eGg] af/df 5nk|m u/l  
; wf/sf pkfox?sf vfhL ug{ . ; fy} /fd] sfo{ ; Dkfbgnf0{  
s; /l lg/Gt/tf lbg] eGg] ; DaGwdf klg 5nk|m ug{ k5{.  
&= o; kl5, klxrgf ul/Psf ; wf/sf lfqz?nf0{ ltglx?sf dxTj /  
h?/lsf cfwf/df Jojl:yt u/l ; eQm sfopfhgf tof/ kfg].  
tl sfo{ ofhgfx? ; /n / nfu' ug{ ; ls| vfnsf x'g' kb5 .  
; eQm sfo{ ofhgfsf lgSofh ubf ; j klyd ; ferf ; tsx? cGtu|sf  
sfo|sf l| sf; ug|k5{ To; kl5 ; j fu|xlsf ; ts cGtu|sf /  
c|Gtddf, ; j f kbfoossf ; ts cGtu|sf sfo{ ofhgfsf l| sf;  
ug|k5{ .  
; eQm sfo{ ofhgfn] rfNgkg] sbdx?, lhDdjf/ JoIQm?  
/ s'g ldlt ; Dddf pQm sfo{ ; DkGg ul/; Sg] j f ; wf/ x'g'  
kg] eGg] s'/f klg pNn|v ug|k5{ . ; fy} sfopfhgjogsf k|lt s; /l  
cj nfsg ug] eGg] s'/f klg pNn|v ul/g' kb5 .

; ΘΩμ sfo{ ofhgfsf] lgDg 9frf cg'; f/ lgdfθf ug{  
; ISG5 M

q#;	*	rs	cs	k; tflj t sfo{	dol; df	lhDdj f/L
; ferf ; tsx?						
s!						
s@						
s#						
; j fuflx?sf] kn/s ; tsx?						
v!						
v@						
v#						
; j f kpfosx?sf] kn/s ; tsx?						
u!						
u@						
u#						

# पछिल्लो समय विद्यालयमा सम्पन्न गरिएको संयुक्त कार्ययोजनाको नमूना



Canada



दुलो संघ समिती  
सिन्धुपाल्चौर

6'sl ; 3 ; 'gsflzL, l; GwkNrfjs  
gkfndf ; fj hlgS hJ fkibxtfsf nflu kJj lwsf lbuf kofu - ; zf; g\_  
; fdbflos lJ Bfnosf zJlfs u0f: t/ ; wf/sf nflu  
; fdbflos cskq

ldltM @)^&.)(.!\*

lj Bfnosf gfdM >l aR5nfbjj L dfnolds lj Bfno  
7ufgfM afxlj ; ] gu/kflnsf-&, l; GwkNrfjs

; xeful ; VofM @()

dIxnfM !\*

k?ifM !!

; eQm sfo{ ofhgf

qf; +	; ts	: jf ufxln] lbPsf cs	: jf kpfos n] lbPsf cs	; feff cs	k; tfij t sfo{	lhDdjj f/l	; dol; df
; feff ; tsx?							
					xhjf cleefj s (Hello Parents) Sfo{ind nf0{ klefj sf/l agfpg]	lj Bfno kzf; g -kwfjf Wofks tyf lj =o=; =	@)^& k'; sf t; j xktfleq
!=	k7g kf7g	^	&	^	uksfo{ 8fo/lsf] Joj :yfg ugj	lj Bfno kzf; g -kwfjf Wofks tyf lj =o=; =	@)^& Dff3sf klxnf xktfaf6 ; ? ugj
					Ij Bfyf x?Nff0{ Ij Bfnodf dfaf0h Nopg lgifw ugj	Ij Bfno kzf; g -kwfjf Wofks tyf lj =o=; =	@)^& k'; sf t; j xktfleq

@=	clt l/Qm sþf snfk	%	*	&	dlxgfsf] Ps k6s þtkyOffds sIff ; rfnq ug]	Ij Bfno kþf; g,	Dff3sf] klxnfl ; ftfaf6
					Ij Bfnosf] ; þlt ; fwgnl EofP ; Ddsf] cltl/Qm sþfsnfk x? ; rfnq ug]	cltl/Qm sþfsnfk Ij efu, Ij Bfyl / afn Sna	@)& Dff3sf] klxnfl ; ftfaf6
#=	cg' zf; g	\$	&	^	Ij Bfno xftfleq 3/fj f/ nufpg]	Ij Bfno kþf; g	oxL Cf=j= @)&^&^ leq ; Dkg ugl
					cfrf/ ; þxtfnf0/ s8f0sf ; fy nfu" ugl	Ij Bfno kþf; g, cleefj s / Ij Bfyl	Tflsfn ; ? ug]
\$=	Eff]ts kj fl wf/	\$	^	^	vfgkfglsf] Joj : yfg ug]	Ij Bfno kþf; g	@)&^ k; @( ut] leq
					lgdf0f sf0 ; Dkg e0 ; sþf ej g x: tfgt/0fsf] nflu kxn ug]	Ij Bfno kl/j f/	
; jf kþfoossf] kn's ; ts							
!=	Ij Bfno / ; dbfo Ij rsf] ; dgj o	\$			sIffut ?kdf cleefj s ejf ug]	Ij Bfno kþf; g	@)&^ k; @\$ utþf6 ; ? ug]
					IzIfs cleefj s ; þ u7g ug / IzIfs cleefj s ; þsf eldsfnf0/ kþfj sf/l agfpg]	Gfu/kflnsf cgtutsf] IzIfs zfvf / Ij Bfno kþf; g	@)&^ sf] Dff3 dlxgf leq

; jj fu|fxlsf] kñ/s ; ts

!=	Ij Bfno sf] glthf	%		Ij ifout IzIfs Joj :yf kgsf] nflu kxn ugI	Ij Bfno k zf; g, IzIfs, Ij Bfyl / cleefj s	
@=	cle- efj s sf] eldsf	#		cleefj s x?n] cfkñgf] afnafln sf] u ksfo/ u/] gu/]sf] xg] / u ksfo/ ug/ kñf] flxt ugI	cleefj s	
				cleefj s x?n] ; do ; dodf Ij Bfondf cfP/ cfkñgf afnaflnsf sf] k7g kf7gsf] Ij ifodf aenç] tyf 5nkñn ugI	cleefj s	
				cleefj s eñfdf cleefj ssf] eldsf Ij ifodf cledlv s/0f ugI	Ij Bfno k zf; g	
#=	Vfg]- kfgl tyf ; / ; kñf0{	\$		vfgkfglsf] Joj :yfg ugI	Ij Bfno k zf; g	@)& sf] k; d; fñtleq
				kños s lffsf]/fdf kñxñ /fVg] efBf (dustbin) sf] Joj :yf ugI	Ij Bfno k zf; g	@)& sf] k; d; fñtleq

dfly pNn]v ul/Psf] k: tfly t sfoñ? sfoñj og eP gePsf] xg( tklnz adf]hdsf] cgñudg ; ldtl u7g ul/Psf] 5 .

!\_ ; ñhs M >l Ij / axfb/ yfkf - j8f ; b:o

@\_ ; b:o M >l ekñb] hñzL - IzIfs

#\_ ; b:o M >l sdnl kñfg - cleefj

\$\_ ; b:o M >l gfñuñ tfdf - Ij ño; =

%\_ ; b:o M >l lgdf zkf - IzIfs cleefj s ; 3

# चरण ६

## संयुक्त कार्य योजना अनुगमन तथा पुनरावृति (Joint Action Plan Follow - Up and Repetition)

cfdg]- fdg] a]sdf c]Nof0Psf sdl sdhf/l tyf ; wf/ ugkg]k]fnf0{t]sfn} ; j] fufxl tyf ; j] fkbfos lgsfosf ; b:ox?af6} a9ldf kfr hgf; Ddsf] cgudg ; Idlt agfpg ; lsG5 . a]sdf p7]sf] lj ifo / b0{ tkr]f6 ul/Psf] dNof1sgsf] km/snfo{ ; wf/ / p7f0Psf] ; d:ofs] ; dfwfgsf nflu ; j] f kbfos lgsfosf] tkr]f6 df]vs k]tj 4tf u/fpg' kg] xG5 . k]tj 4tf df]vs ePkig ; xhstfh] k]tj 4tfsf] j] bfx? l6k] /fVg' kb5 / pQm j] bfx?nf0{ ; 0Qm sfobfhgf ; d]bg' kb5 . sfobfhgfnf0{ k15Nnf] ; dodf k]nS; df 5fk] ; ah] b]Vg]u/l h'g ; j] fkbfos lgsfosf] ; j] fsf] af/df ; fdbflos cskq ; DkGg ul/Psf] xf] ; f]l lgsfosf] sfofho cufl8 ; ah] b]Vg] u/l /fVg] ul/G5 . h; n] ubf] cgudg ; Idlt nf0{ ; wf/ ugkg] lj ifo / ; dol; dfsf] af/df emse]nf0/xG5 . To; } u/l k] tf]j t j] bfx? cg'; f/ ; wf/sf] kxn eof] ePg egl cgudg ; Idlt nf0{ ; xhstfh] klg ; do ; dodf ; Denfpg' kb5 .

### पुनरावृति (Repetition)

; fdbflos cskqsf] p2]o ; j] f, ; lj wf tyf sfo{ Dkfbgsf] :t/ ; wf/ ug] xf] . Ps k6s ; fdbflos cskq ; rfnng ul/; s] k15 lglZrt ; do cGt/fndf ; Dj lgwt ; j] f kbfosaf6 kbfg xg] ; j] f, ; lj wf tyf sfo{ Dkfbgsf] :t/df cfPsf] ; wf/nf0{ dfkg ug] ; fdbflos cskqsf] kgfj ]Q ugkg] cyft bfxf]ofpg' k5{ . o:tf] lg0fb ufpl j] f gu/kflnsfsf] ; ef, ; j] f kbfos ; Dj 4 lhDd]j f/ ; Idlt j] f gful/s ; dfh ; +yfn] ug] S5 . o; /L bfxf]ofP/ ; rfnng ul/g] ; fdbflos cskqsf lgDg kfyldstf xG5g] M

- Ijutsf] ; dñfo cñskq kñqñfsf] sfopñhgsf] sfoñj ogsf] kñlt .
- cñGtd dñofsg kñrft ePsf] ; wf/x? yfx kfpg pxf k'fg] ; 'tsx?sf] kñfju .
- cñGtd dñofsg kñrft ylkPsf] goff; jí fx? tyf lqñfsnfkx?sf] dñofsg .

o; /l pxf ; 'tsx?nf0(bfxf]/Psf] rqñdf dñofsg ubf lgñg 9ñrfsf] kñfju ugk5{ M

; 'ts -ljuts}	Ijutsf] dñofg cg'; f/ cs	goff dñofg cg'; f/ cs	kl/j tñgx? ÷ kñtsbfx? -kñt ; wf/x? k: t' t ug/ / cs lbg'sf sf/0fx? vñfpg]	yk sfo{ ; Dj Gwl ; 'emfj x?

-:j f:Yosdl[ks]n] bf; ] k6s ; fdbflos cskq sfogGj og ug[ qnddf cfkngf] ; j fnf0{ :j Mdnofg ub] cs kbg u/l[s] Pp6f pbfx/f oxff k:t't ul/Psf] 5 . sl/a tlg dlxgfsf] cGt/fndf ; fdbflos cskqsf] kgf/fj |Q ul/Psf] lyof] .

; fdbflos cskq kg/fj |Q

; fnaf; :j f:Yo rfsl, rjk' wflb<sup>a</sup>

ldltM !% kfug @)^\*

; tsx?	klxnjsf] cs	clxnjsf] cs	sf/0f
b]gs pkrf/ ; jf	*	(	lj /fdlsf] b]gs pkrf/df klxn] sf] eGbf a9l lhDdj f/ e0{ ; a} :j f:Yosdl[sf] cfkngf] sfo{ ; Dkfbg ug[ yfnjsf]
IglzNs cfjflwsf] pknAwtf	(%	(%	IglzNs cfjflw lg/Gt/ pknAw 5 .
:j f:Yosdl[sf] Joj xf/	(	(%	; s; Dd :j f:Yosdl[h] lj /fdlnf0{ /fd] Joj xf/ ug[ sf]z; u/l[s]
ef]ts kj f[wf/	*	*	
ufpB/ lSnlgs	(%	!)	Igoldt / k0f{ ; -rfng e0/xjsf]
dlxnf :j o+ ; j s sfognd	*	(	dfl; s sfognd df; yt /fd] 5 . hgrtgf / lzlfssf] sdlsf sf/0f k0f{ ; Gtjjfhgs 5g .
kl/j f/ lgof] hg sfognd	&	(%	sfognd ; a]t/ kulsf] 5 . cfjZos ; jf ; jf 'en
; yllft dft[j ; jf	^	(%	; jf lg/Gt/ 5 . bjhgcf c=g-dl- ; a]t/ j 8fdf ; jf kYofpg tINng 5g . t/cfk] :j f:Yo rfsldf ; jf lNg cfpgjsf] ; Vof egj ; Gtjjfhgs 5g .
:j f:Yosdl[sf] lgoldt pklylt	(	!)	:j f:Yosdl[sf] lgoldt pklylt 5

## सामुदायिक अंकपत्रले सामुदायिक विद्यालयमा ल्याएको सकारात्मक परिवर्तनका तीन उदाहरणहरूः

### उदाहरण - १

; NofG6f/ pRr dflj sf] z]lfs u0f:t/ ; wf/  
kl/ofhgfsf] zlifs M ; fdflhs h j fknb]xtf cfhf/x?sf] k/l/f0f  
lhNnf M wflba<sup>a</sup>  
kl/ofhgf sfofgj og ul/Psf] :yfg M ; wf/ ; NofG6f/ p=df=j  
36gf syf tof/ ug] tyf ; fdbflos cskqsf] cEof; stf] M  
a; Gt /f0{  
kl/ofhgf sfofgj og ug] ; +yf M kf] l; les ; fl; f06L sf7df8f].  
36gf syf tof/ ul/Psf] ldlt M ( hg @)!@

!\_ h j fknb]xtf ; fdgf ul/Psf]

; NofG6f/ pRr dflj sf] :yfkgf ^! j if{ cufl8 ul/Psf] xf] .  
o; cj lwdf lj Bfnon] cg]sf] ck7bf/fx? ; fdgf ul/; s]sf] 5 .  
w/} j if{ Dd pQm lj Bfno kfylds lj Bfnosf] ?kdf ; ~rfng  
eof] . To; kl5 lgDg dfwolds lj Bfno agf0of]. t/ s]xl j if{kl5  
kf] / pQm lj Bfnonf0{ kfylds lj Bfnos} ?kdf enfl/of] . o;  
k]sf/df lj leGg j fwfx? ; fdgf ub]rf/j if{cufl8 dfq pQmlj Bfnonf0{  
dfwolds lj Bfno agf0Psf] / tl gj if{ b]v o; lj Bfnosf lj Bfylh] P;  
=Pn=; l= lb0/x]sf 5g] .

lj Bfnosf] P; =Pn=; l=st] l/hN6 /fd] ePklg lj Bfyl tyf cleefj sf]  
lj Bfnoklt w/} u'gf; fl /x]sf 5g] . s]xl kd'v u'gf; fl? lgDg  
lnlvt /x]sf 5g] .

- lzIfsx? lj Bfnodf lgoldt gx'g]
- lzIfsx?sf] Joj xf/ lj Bfylh]f0{ b?'t; flxt ug] vfnf] x'g]
- ; 'hgf lbgl k]ffnl kf/bzl gePsf]
- kfylds txsf] z]lfs u0f:t/ /fd] gePsf]
- cleefj s tyf lj Bfylk? lj Bfnoklt u'gf; fl ug] ; Sg] j ftfj /0f  
gePsf] .

## @\_ ul/Psf] sfo{

IhNnf IzIff sfofho tyf :yfglo gj zflct ; dfhsf] usf] ; dGjodf pQm Ij Bfnodf ; fdbflos cskq sfofgjo ug] lg0f] ul/of] . ; ?df Ij Bfnon] ; Ihn} :jlsf/ u/g . t/ IhNnf IzIff sfofhosf] kq ; lxt Ij Bfnonf0{ cg/fw ul/Pkl5 k|c afn s'/ df/l >]7 ; fdbflos cskq sfogjogsf] nflu ; xofu ug{ tof/ e0g] . sfoqmdsf] clctd r/0f gku] Dd IzIfsx?n] o; sf] dxTj nf0{ :jlsf/ u/sf lyPgg] . ; fdbflos cskqnf0{ klxnf] r/0fdf ; gl @)!@ sf] dfr{ ! b]v # ; Dd nuftf/ sfogjog ul/Psf] lyof] . o; sf] kg/fj ]Q ; fxl j ifsf] hg \$ / % df ul/Psf] lyof] . b] } r/0fdf ; f]t cfeng, sfo{ ; Dkfbg cskq, :j Nofg tyf cfdg] ; fdgl a]snf0{ klefj sf] /tfsf ; fy ; ~rfng ul/Psf] lyof] .

## #\_ ck7bf/f ; fdgf

; efuj z pQm Ij Bfnodf ; fdbflos cskq sfogjogsf] sddf pNn]lgo ck7b/f vf; } ; fdgf ug{ k/g . efujns ?kdf ; b/d'sfd wlb^j]zlaf6 6f9f ePsf] lhNnf IzIff clwsf/l blkgb] kfbbfn] pkl:yt xgl j rg lbPsf] ePklg ; do lbg ; Sg' ePg . pgsf] pkl:ylt ePsf] eP ce] kiefsf/l xgl sfoqmd ; ~rfnssf] cg'ej /xof] .

## \$\_ xfl; n ePsf] pknAwL

tlg} dlxgfsf] cj lwdf pQm Ij Bfnodf tn plNnlvt pknAwLx? xfl; n ePsf] cyft kxn ul/Psf] kf0Psf] .

!= IhNnf IzIff clwsf/l blkgb] ; jbln] Ij Bfnosf] lgl/lf0f ug{ ePsf] .

= ; fdbflos cskqsf] klxnf] r/0f nuQ] Ij Bfnon] Psj if] ; wf/ ofhgf agfPsf]

#= Ij Bfyl{ tyf cleefj ssf nflu ; 'enfj k]6sf /fv]sf]

\$= 5fqj |Q Ij t/0fnf0{ klxnjsf] eGbf kf/bzl{ agf0Psf]  
%= Ij Bfylk?sf cg'; f/ Izlfsx?sf] Ij Bfylk|tsf] Joj xf/df  
; sf/flds kl/j tg ePsf]  
^= klxnjsf] eGbf Izlfsx? lgoldt x'g] u/lsf]  
&= Ij Bfylk?af6 ; 'enfj tyf ugf; fl ; sngsf] nflu Ij Bfylk?s)  
Pp6f ; ldlt u7g ul/Psf].

%\_ dfGotf=egf0{

blkBb] ; jbl, lhNnf Izlff clwsf/L, wflba

ædjh] of] sfoqmd w/] klefj sf/L kfPF . o; n] ; fdbflos  
lj Bfnodf c; n zf; g tyf kf/blz{tf sfod ug{ dxTj kØf{  
elds f vN5 . o; n] Izlfs, lj Bfyl{ tyf cleefj snf0{  
hj fknb] xl agfpb .E ; jbl cufl8 eGgxG5, æo; n] cGtdf  
lj Bfnosf] z]lfs uØf:t/ ; wf/ ugØf ofubfg u5{ .E

afns'df/L >j7, kfc ; NofG6f/ pRr df=j = ; NofG6f/

kfc= >j7sf cg'; f/ To; lj Bfnodf ; fdbflosd cskqn]  
lj Bfnosf] Izlff ; wf/ ofhgf agfpgsf] nflu lj leGg  
; 'tsx? lgdfØf ug{ ; xofju u/lsf] 5 . pxfln] eGgeof  
æfdln] cleefj s / lj Bfylsf u'gf; fl ; Gg] dfjsf  
kfof]. h; n] lj Bfno / Izlfs af/df slxNo} afNg' ePsf]  
lyPg . lo u'gf; fl / ; 'enfj lj Bfnosf nflu w/] kif0bfhgs  
ePsf] 5 . xfdln] pxk?sf u'gf; fl / ; 'enfj cg'; f/ ; wf/  
ug[ sf]z; ul//xsf 5f].E

## “Idqf s8jfn, cleefjs

o; sfoqmdn] xfdlnf0{ /fdfl krl0bf klf0Psfl 5 . xfdln] slxNoklg o; ljl Bfnosfl cfo-Joo tyf ; DklQsf] af/dfl hfgsf/L u/f0Psfl lyPg . clxn] xfdln] ljl Bfnosfl jflifS cfo-Joosfl af/dfl hfgsf/L kfPsf 5f] . ljl Bfnosfl ljl leGg ; wf/sf sfoqmdx? klg ; ? u/lsl 5 . ofl oxL ; fdbflos cskq sfoqjogsfl sf/0fn] ; Dej ePsf] xf] . -s8j fnn] ; gl % h'g @)!@ df ; fdbflos cskqsf] kg/fj |Q sfoqmd ; DkGg ul/P nuQ} cfkibfl egf0{ /fv|sl x'g] .

## hgf sf0/fnf, ljl Bfyl{ s1ff - !)

æo; sfoqmdn] ljl Bfnosfl lzIfsx?sf] ljl Bfylklt ug] Joj xf/df Jofks kl/j tg NofPsfl 5 . sfoqmdkl5 pxfk?n] ljl Bfylk?nf0{ xf] nf lbP/ k9fpg yfNg' ePsf] 5 . h; n] ubf] ljl Bfnosfl jftfj /0f g} klxn|sf] eGbf km's ePsf] 5 . clxn] pxfk? ljl Bfnodf lgoldt klg x'g yfNg' ePsf] 5 . o; tf] sfoqmdn] ljl Bfnodf ; wf/ Nofpg] /x5 .

## उदाहरण - २

; fgf] k'/:sf/n] NofPsfl kl/j t<sup>g</sup>

IhNnf M wgiff

uflj ; M sh/f /dfh

; +yf M hfgsl dlxnf hfu/0f ; dfh

tof/ kfg] M l j gfp sfsl{



K'/:s[t 5fq5fqfx?sf ; fy lgldQ  
k\wfgfllofks Zofd; Gb/ ofbj

; lsPsfl lyPg . hfgsl dlxnf hfu/0f ; dfh wgiffn] ; fj hlgssf  
lj Q Joj :yfgkgdf gful/s ; n\Ugtf-Pdl8l6Pkmssf] cfly\\$ ; xofjufd  
pQm lj Bfnodf ; fdbflos c\skq ; ~rfng u/lsf] lyof] . sfog\mddf  
lj Bfyl[sf] 36bf] pkl:ytlsf] af/df ; dlt Jofks 5nk\m ePsfl  
lyof] . pQm5nk\mkl5 lj Bfnodf  
lj Bfyl[ l6sfpg] s/f klg ; dbfo  
cs kqsfl Pp6f k\dfv r/0f  
; \Qm sfobf\hgfdf ; dfj]z  
ul/of]. o; sf\lnflu /0fgllt lgdf\p  
ug] lhDdj f/l lj Bfno k\zf; g  
tyf cleefj snf0{ lb0Psfl  
lyof] .

; /sf/n] lzIffdf 7hf] nufgl  
u/klg 36bf] lj Bfyl[ ; Vof oltv/  
; fj hlgssfl lj Bfnosfl r'gftl  
aglsfl 5 . wgiff IhNnfsfl sh/f  
/dfhdf /xjsf] hgtf /fli6o  
k\ylds lj Bfnon] klg o:t)  
; d:of nfdfl ; dob]v ef]u  
/xjsf] lyof] . lj Bfnodf cfj Zos  
ef]ts k\j f\wf/ tyf tfInd k\kt  
lzIfs tyf lzIIfsfx? xbf xb} klg  
lj Bfyl[sf] lgoldt pkl:ytL a9fgp

“fdbflos c\skqsf]  
sfog\mddf ogn] lj Bfyl[?  
lgoldt xg yfn]sf  
5g\ / lj Bfnosfl  
; du] z]lfs ; wf/sf]  
; ?cft ePsfl 5 .



©) efb| dlxgfd{ k'/:sf/ k¶t ug| j fnj flnsfx?

k|/0ffd:j ?k l|j Bfyl[ l6sfpg] ; fgf| t/ cyk¶f{ /0fgllt tof/ ul/of] . h; c¶tu{ x/|s dlxgf ; a¶gbf a9l lbg l|j Bfnodf pkl:yt x'g] l|j Bfyl|hfo{ k'/:sf/ lb0g] Joj :yf ul/of] . l|j Bfnon] o:fsf] nflu dfl; s ?kdf ?= !)) df l|j Bfyl|sf nflu k|G; n, s6/ tyf 0|h/ h:tf l|j Bfyl|sf nflu cfj Zos dxTj k¶f{k":sf/sf] Joj :yf u¶of] . pQm k'/:sf/sf] 3f|f0ffk|5 l|j Bfnodf l|j Bfyl|sf pkl:ylt a9g yfNof] . ut @)&gt;fj of dlxgfd{ o:tf] k'/:sf/ k¶t ug| l|j Bfyl|sf ; Vof hDdf !) hgf l|j Bfyl|lyPeg] efb| dlxgfd{ !\* hgf l|j Bfyl|x?n] pQm k'/:sf/ k¶t u/] . k'/:sf/sf] Joj :yfn] l|j Bfyl|x?sf] pkl:ylt lgoldt x'g yfNof] .

lgoldt ?kdf l|j Bfno cfP/ k'/:sf/ lht|sl s1ff % ls 5fqf c¶ghgl s'df/l dx/fn] k'/:sf/ lbg nfuk|5 cfk|hfo{ l|j Bfno lgoldt cfpg / d¶gt u/y k9gsf] nflu xf] nf ldn|sf] atf0g . ut dlxgf o:t} k'/:sf/ d¶f] ; fyln] lht|sf] lyof] . of] dlxgf d¶h] lht} pgn] elgg] . l|j Bfnosf lgldQ k¶wfgfllofks Zofd; Gb/ ofbj eG5g] æ; fgf] k'/:sf/n] ; d¶t o:tf] cyk¶f kl/j tg ug{ ; Sbf] /x¶Æ . ælj Bfnon] yf] kxn ubf{ l|j Bfyl|sf] pkl:ylt j9fpq ; lsg] /x¶ eGgl yfxf eofÆ pgn] yk] .

## ଓଡାଇରଣ ନେଟ୍

Ij Bfno Joj :yfg ; Idlt kl/j tg

IhNnf M uf/vf

ufj ; M tfcbfa

; +yf M pTkli8t dlxnf ; rjtgf ; dx gkfn

tof/ kfg M Ij i0fdfof /Dth

; fdbflos cskqsf  
sf/0f Ij Bfno  
Joj :yfg ; Idlt kl/  
j tg ePsf 5 / zJfs  
; wf/sf sfogmdx?  
; ?cft ePsf 5g\ .

IhNnfsf] tfGbfa ufpl  
Ij sf; ; Idltdf /xjsf >l  
; /j tl kfyls Ij Bfnodf  
u7g ePsf] Ij Bfno  
Joj :yfg ; Idltsf] sfd  
klefj sf/l lyPg . IhNnfs}  
csf] Ij Bfnodf sfo/t  
lzJfs kd sf0/fnfsf  
cWolftfdf ; f] Ij Bfnosf]  
Joj :yfg ; Idlt u7g ePsf]  
lyof] lzJff Pg cg' f/

axfnj fnf lzJfsn] Joj :yfg ; Idltsf] gltij ug{  
kfpbj . lgoldlt ?kdf Ij Bfno Joj :yfg ; Idltsf] ajs  
klg a:g] u/sf] lyPg . h; n] ubf] Ij Bfnosf] k7g kf7g kjsbf  
klg klefj sf/l 9un] ; ~rfng xg ; sjsf] lyPg . uj sfg'gl  
?kdf Joj :yfg ; Idlt u7g ePsf] sf/0fn] ubf] ; /fjsf/j fnf  
cleefj s? klg Ij Bfnoklt ; Gti6 lyPgg\ . Ij Bfnosf] jflifS  
ofhgf klg sfogj og xg ; sjsf] cj:yf lyPg .

; fjhlg Ij Q Joj :yfgd gful/s ; nUgtf-Pdl8l6Pkmsf] cfly{  
; xofudf ; ~rfint sfogmd cGtuft IhNnfdf sfo/t gful/s ; dfh  
; +yfn] pQm Ij Bfnodf ; fdflhs h jfknbxtfsf ; oGq ; fdbflos  
cskq sfogj osf nflu 5gfj ufof] . ; fdbflos cskqsf] Ij leGg  
r/0fx? nfu' ug] qmddf Ij Bfnodf u7g ePsf] Joj :yfg ; Idlt

uʃ̥ sfg'l ePsf] / kʃfj sf/l gePsf] s'/f cleefj s / cGo  
; /ʃsf/j fnfn] p7fPsf lyP .

; fd̥bflos cskqsf] cfdg]; fdg] aʃ̥s r/θfdf l̥j Bfnodf ; wsf/sf  
nflu ; θQm sfobfhgf lgdfθf ul/of] . pQm sfobfhgfsf] klxnfl  
Phθ8f g} l̥j Bfno Joj :yfg ; ldltsf] kg/u7gaf/] pNnʃv ul/of] .  
; fxl sfobfhgf sfobfj og ug] qmddf klxnfl l̥j Bfno Joj :yfg  
; ldlt eu u/l ; dfh; j̥l >l laiθf k; fb nfld5fg]sf] cWlo lftfdf  
goff l̥j Bfno Joj :yfg ; ldlt u7g ul/Psf] 5 . pQm Joj :yfg  
; ldltsf] u7g; u} l̥j Bfnodf cGo ; wsf/sf kxnx? klg ePsf  
5g\ . h:tM xfn ; 'erfj k]6sf /fv̥l hg u'gf; f̥ x?nf0{ ; Dj f̥wg  
ug] cEof; e0/x]sf] 5 .

l̥j Bfnosf k]fgfWofks >l df̥kg k; fb kθf; gl̥n] eGgeof] æo;  
l̥j Bfnodf ePsf] ; sf/flds kl/j t̥gsf sf/θf l̥j Bfno >ft̥sθbθaf6  
cGo l̥j Bfnox?df klg ; fd̥bflos cskqsf] kθfμ ugk5{ eGg]  
vfnsf] ; 'erfj k]kt ePsf] 5 .

## प्रतिवेदन ठाँचा

; fdbflos cskq sfofgj ogsf] kltj bgsf] 9frf  
(Reporting Format of CSC Event)

- != sfognd / cfoths ; +yfsf] kl/ro -Ps Kof/fufkm df nVg]  
@= kflnsf / ; jfkbfos ; +yfsf] 5gfb -slxn] / s; /l cyft sg  
cfwf/df ul/Psf]  
#= kflnsf / ; jfkbfos ; +yfsf] kl/ro Ps Kof/fufkm ; jfkbfos  
; +yfsf] kl/roM gfd, :yfkgf, Sofrdp6 Ifq, Joj :yfg ; ldlt  
5 5g, slxn] u7g ePsf] xf, lj lw ; Ddt 5 5g, ; Dj lgwt  
kflnsfsf] pQm ; jf ; Dj lgw Pg 5 of 5g clb hfgsf/l cflb  
b0{ Kof/fufkmdf .  
#= fdbflos cskq sfofgj og  
#!= k/fdz{ eþ tyf cledvls/0f -slxn] sxff, s] s] ugþeof]  
sf] sf] pkl:yt lyP\_  
#=@= ; ft ; fwg cfssng tflnsf -slxn] sxff, s] s] ugþeof]  
sf] sf] pkl:yt lyP, ; ft ; fwg cfssng tflnsfnf0{ 6jan  
agf0{ h:tsf] t:t} ; nlg ugþkf; \.  
##= :j Mdnofg -slxn] sxff, s] s] ugþeof] sf] sf] pkl:yt  
lyP, :j Mdnofg cskqnf0{ 6jan agf0{ h:tsf] t:t}  
; nlg ugþkf; \.  
#=\$= ; jfkbfosx?n] tof/ kf/lsf] sfo{ Dkfbg dNofg cskq  
-slxn] sxff, s] s] ugþeof] sf] sf] pkl:yt lyP, sfo{ Dkfbg  
dNofg cskq ; nlg ugþkf; \.  
#=%= cfdg]- fdgl ajs / ; eQm sfobfhgf -slxn] sxff, s]  
s] ugþeof] sf] sf] pkl:yt lyP, ; eQm sfobfhgf ; nlg  
ugþkf; , cgudg ; ldltsf] gdfj nl ; lxt\_  
\$= yk hfgsf/l tyf lj Znjf0f -pk/fQm r/0fdf 5nknn /  
hfgsf/ldf cfPsf] t/ tflnsfx?df ; nlg ug{ g; lsPsf]  
; fgble{ yk hfgsf/lx? a9ldf b0{ Kof/fufkmdf pNnJv ug{ \_

%= ; xefulx?sf] ljj /0f  
sh ; \of M  
n} s tyf hfthflt ljj /0f M  
^= ; fdbflos cskqk'cg/fj |0 ug] sfobfhgf  
-sg lgsfodf slxn] ug]

# ; Gbe{ ; fdu{

- ◆ cIVtof/ b'koflu cg'; Gwfg cfotfu Pg, @)\$\* tyf ej6frf/ lgjf/f Pg, @)%(. .
- ◆ PsIsIt klij lwdfknit ; 'zf; g klij 4gdf gful/s ; xeflutf clej|4, ; } l gkfn / cGo ; ferpf/ ; +yfx?, @)&% df3 .
- ◆ v8sf sfp/, c; n zf; gsfl nflu jsfnt ; fjt ; tufnfl @)^#, klij kAns .
- ◆ v8sf sfp/, e§/f0{ lr/~hljl, ; fdflhs hifkn]xtfsf @! ; oGq -; fjt k:ts\_, @)^\* kfug .
- ◆ kqsfl/tf lj wfdf ej6frf/lj ?4sf] kpf; k|z|f0f kl:tsf, l/dls gkfn .
- ◆ ej6frf/ lgoGq0f ; Hflt hfgsf/ldhs xft] kl:tsf, @)^^ c; f/ !%, gkfn ; /sf/, /fli6o ; tsftf sfpb| .
- ◆ rfdfl; s kf/bzl{ ah]6g, j if( !) cí !, @)^& df3, 66; k/ß; l 0G6/g; gn gkfn .
- ◆ ; fdbflos cskq ; xhstf{ tflnd kl:tsf (CUTS International, Jaypur, India n] tof/ kf/sf] tfflnd kl:tsfnf0{ gkfnldf ?kfGtl/t\_ .
- ◆ ; fjhlgs lj Q Joj :yfkfdf gful/s ; nllgtf-Pdl8l6Pk -36gf syfx?sf] ; tufnfl, @)!&, ; } l gkfn .
- ◆ lj Zj ajsf] gkfnfd hifkn]xtf ; DaGwl sfogmd (PRAN) . sfogmd ; fdbflos caskq, ; xhstf]sf nflu xft] kl:tsf, @)^#, ogf06ß ld; g 6' gkfn .
- ◆ CARE International (nd): Care's experience with Community Score Card:What works and whay?<http://www.odi.org/publications/9282-care-experience-community-score-cards-works>.
- ◆ Operational Manual for implementing the Community Score Card, Maharashtra Rural Water Supply & Sanitation "Jalswarajya" Project, Draft March 2004
- ◆ Upadhyaya, Binod. (2019). Thematic Guidebook: Community Score Card, CECI Nepal





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